



GENOMMA LAB INVESTOR RELATIONS

SAFE HARBOUR DISCLOSURE

This presentation may contain certain forward-looking statements and information relating to the Company that reflect the current views and/or expectations of the Company and its management with respect to its performance, business and future events. Forward looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words like "believe," "anticipate," "expect," "envisages," "will likely result," or any other words or phrases of similar meaning. Such statements are subject to a number of risks, uncertainties and assumptions. We caution you that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in this presentation and in oral statements made by authorized officers of the Company.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. Risks and uncertainties include, but are not limited to: risks related to the impact of the COVID-19 global pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, material delays, supply chain disruptions and other impacts to the business, or on the Company's ability to execute business continuity plans as a result of the COVID-19 pandemic, economic factors, such as interest rate and currency exchange rate fluctuations; competition, including technological advances, new products attained by competitors; challenges inherent in new product development; the ability of the Company to successfully execute strategic plans; the impact of business combinations and divestitures; manufacturing difficulties or delays, internally or within the supply chain; significant adverse litigation or government action, including related to product liability claims; changes to applicable laws and regulations, including tax laws; changes in behavior and spending patterns of purchasers of products and services; financial instability of international economies and legal systems and sovereign risk.

A further list and descriptions of these risks, uncertainties and other factors can be found within the Company's related filings with the Bolsa Mexicana de Valores. Any forward-looking statement made in this release speaks only as of the date of this release. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

AGENDA

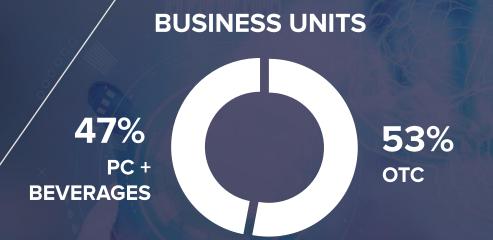
- 1 ABOUT GENOMMA LAB
- 2 OUR CORE CAPABILITIES
- **3** OUR STRATEGY
- 4 PRODUCTIVITY
- **5** Q2 2024 SUPPLEMENTAL PACKAGE

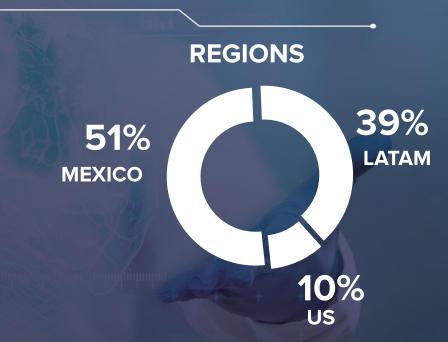
ABOUT GENOMMA LAB

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ABOUT US

GENOMMA LAB DEVELOPS, MANUFACTURES AND MARKETS A PORTFOLIO OF 60 PREMIUM BRANDED PRODUCTS FOR MASS CONSUMPTION, MANY OF WHICH ARE LEADERS IN THEIR CATEGORIES





OUR PRODUCT PORTFOLIO

OVER-THE-COUNTER

53% OF TOTAL SALES

COUGH & COLD



ANALGESICS



DERMA OTC



GASTRO



INFANT NUTRITION



OUR PRODUCT PORTFOLIO

PERSONAL CARE + BEVERAGES

47% OF TOTAL SALES

HAIRCARE



ISOTONIC BEVERAGES



SKINCARE



BLADES & RAZORS



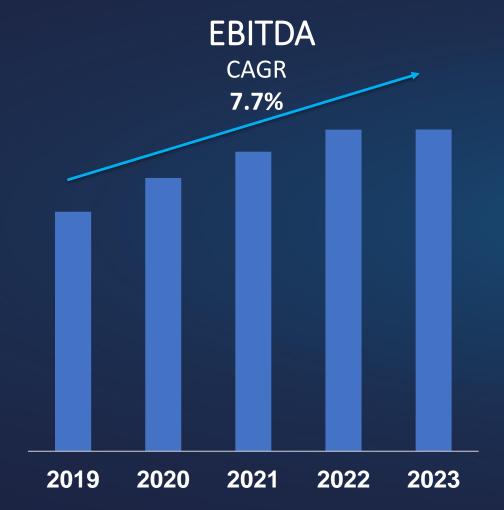


OTHER



FINANCIAL EVOLUTION 5-YEAR TREND





MARGIN IMPROVEMENT

GROSS MARGIN EVOLUTION



Q4 2023

Q1 2024

Q2 2024



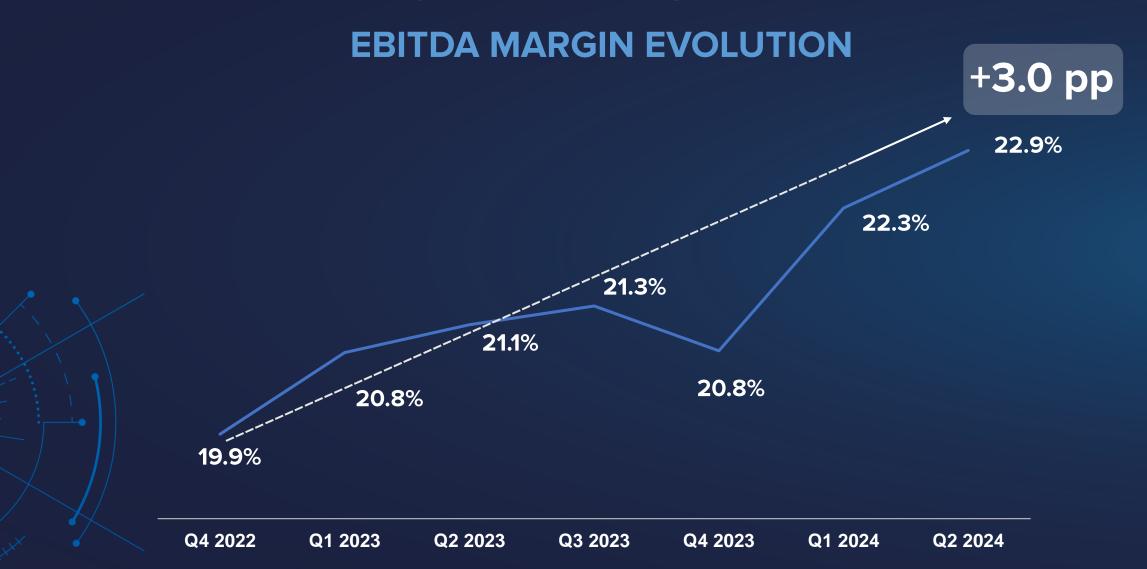
Q4 2022

Q1 2023

Q2 2023

Q3 2023

MARGIN IMPROVEMENT



OUR CORE CAPABILITIES

the state of the s

PRODUCT INNOVATION

ROBUST GO-TO-MARKET

PROVEN SUPERIOR INNOVATION CAPABILITIES

+600K POINTS OF SALE MULTICHANNEL DISTRIBUTION

ENVIRONMENTAL, SOCIAL, GOVERNACE

"A" MSCI ESG RATING SUSTAINABILITY INDEXES

OUR GROWTH
STRATEGY

COMPREHENSIVE COMMUNICATION & MARKETING

#1 TV ADVERTISERS IN LATAM DIVERSIFIED MARKETING STRATEGY

STRONG GEOGRAPHIC FOOTPRINT

18 COUNTRIES LOCAL TEAMS

MANUFACTURING & SUPPLY CHAIN

\$741 M ANNUAL SAVINGS QUALITY CONTROL AND COST EFFICIENCY







Superior Product Innovation



VITAMINS









CALOR



DEFENSAS"

ACTIVIDAD FÍSICA



CANSANCIO



SUEROX

VITAMINS

ENERGY

VITAMINAS B3 B5 B6 B9 B12

ELECTROLITOS

Monzona Verde-Limor

Superior Product Innovation

Cicatricure

Masstige Affordable Luxury

Hi-quality Performance



Superior Product Innovation



Royal Jelly Shampoo
Healthy Hair, Healthy Planet





Eco-friendly—





EMPAQUE

100% sustainable packaging

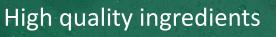


Conscious

communication

100% recycled and recyclable PETE bottle

Recycling meeting points





ROBUST GO-TO-MARKET TRADITIONAL CHANNEL

37% OF TOTAL SALES

REACHING UNATTENDED COMMUNITIES

ACCESSIBLE PRODUCT FORMATS

OWN FLEET AND EXCLUSIVE SALES FORCE

LEVERAGING SUEROX

- Independent pharmacies
- Mom & pop stores
- Wholesale pharma & grocery distributors



ROBUST GO-TO-MARKET MODERN CHANNEL

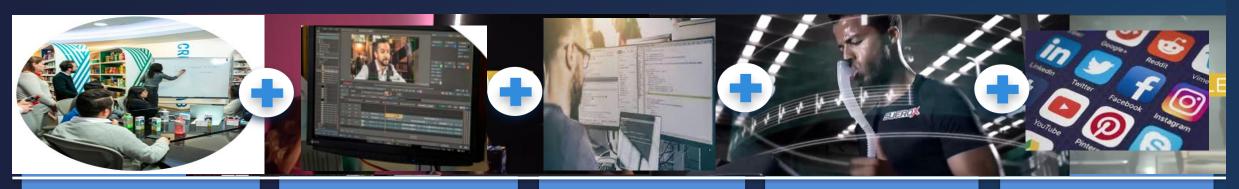
63% OF TOTAL SALES

DIVERSIFIED CLIENT BASE
INCREASED DIRECT DISTRIBUTION
EFFICIENT DELIVERIES

- Supermarkets
- Department stores
- Pharmacy chains
- Convenience stores
- E-commerce

COMPREHENSIVE COMNUNICATION TV & DIGITAL CONTENT PROCESS

Always-on Analytics and Precision Marketing



Understanding Consumer Behavior

Market Research

Design Experts

Effective communication vehicles

Across all media platforms



COMPREHENSIVE COMNUNICATION

IN-HOUSE CONTENT STUDIO

+25 YEAR EXPERIENCE

#1 ADVERTISERS IN LATAM

70% CHEAPER & 4X FASTER EXECUTION

MULTIMEDIA CAPABILITES



DIVERSIFIED MARKETING STRATEGY

IN-STORE AS MEDIA

OWN IN-STORE FURNITURE WORKSHOP

3X CHEAPER & FASTER EXECUTION

INCREASING STOPPING POWER AT POS

INCREASING COVERSION OPPORTUNITIES



DIVERSIFIED MARKETING STRATEGY

GEN EXPERTOS

AVAILABILITY, VISIBILITY & RECOMMENDATION

ALIGNED INTERESTS WITH PHARMA STAFF

INCREASING COVERSION OPPORTUNITIES



DIVERSIFIED MARKETING STRATEGY

PERFECT STORE

STANDARIZED EXECUTION STRATEGIES

EFFECTIVE KPIS FOR TRADE MARKETING

PRODUCT AVAILABILITY CONTROLS

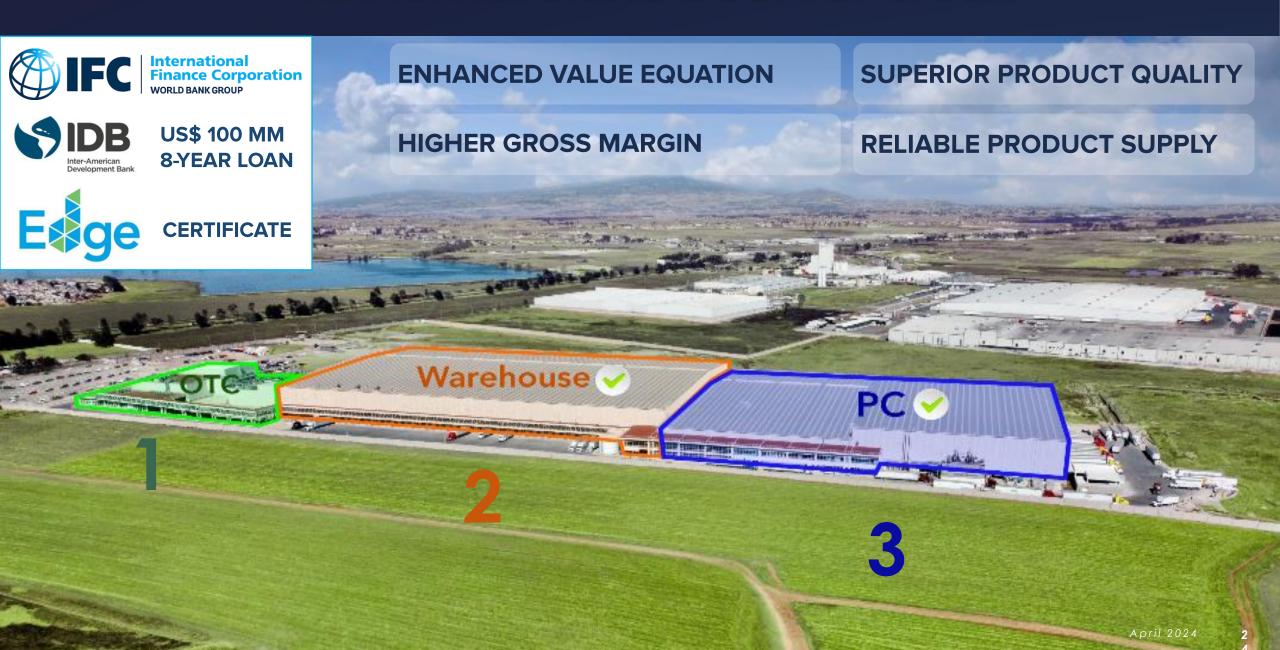
EFFICIENT MONITORING

STRONG GEOGRAPHICAL FOOTPRINT





MANUFACTURING & SUPPLY CHAIN



MSCI ESG RATING







AAA

AA

BB

OUR STRATEGY

SHAREHOLDER VALUE CREATION



NARROW RESOURCE DEPLOYMENT

DIVEST NON CORE ASSETS

UNLOCK WORKING CAPITAL





PRODUCTIVITY IN OUR DNA

GTM COST OPTIMIZATION
AUTOMATION OF CORE PROCESSES

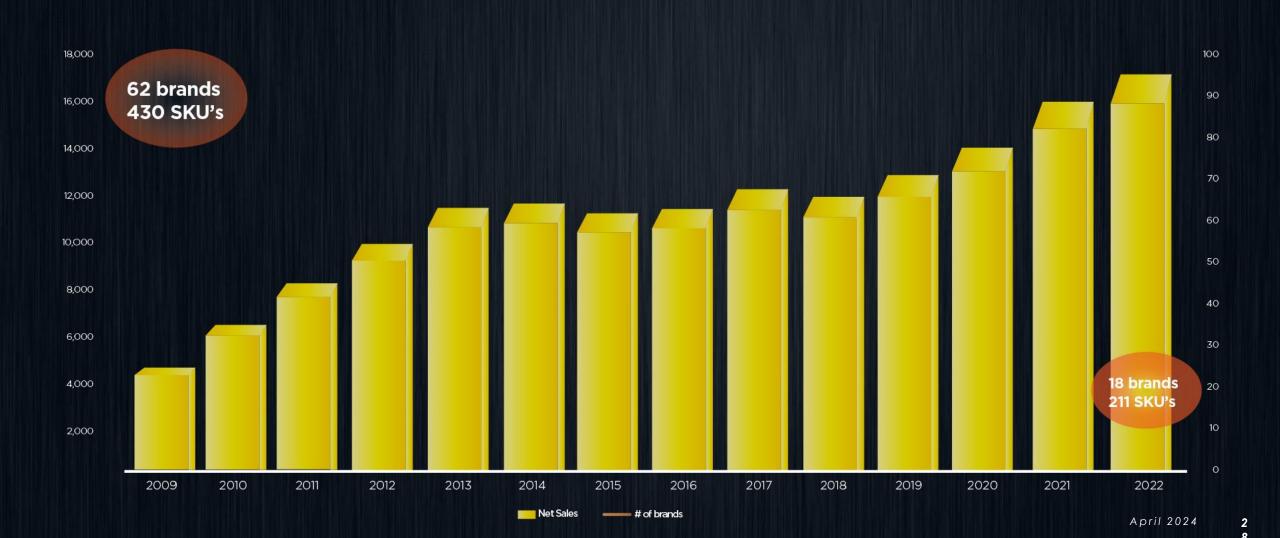
MANUFACTURING

ECONOMIES OF SCALE AND LOWER COGS

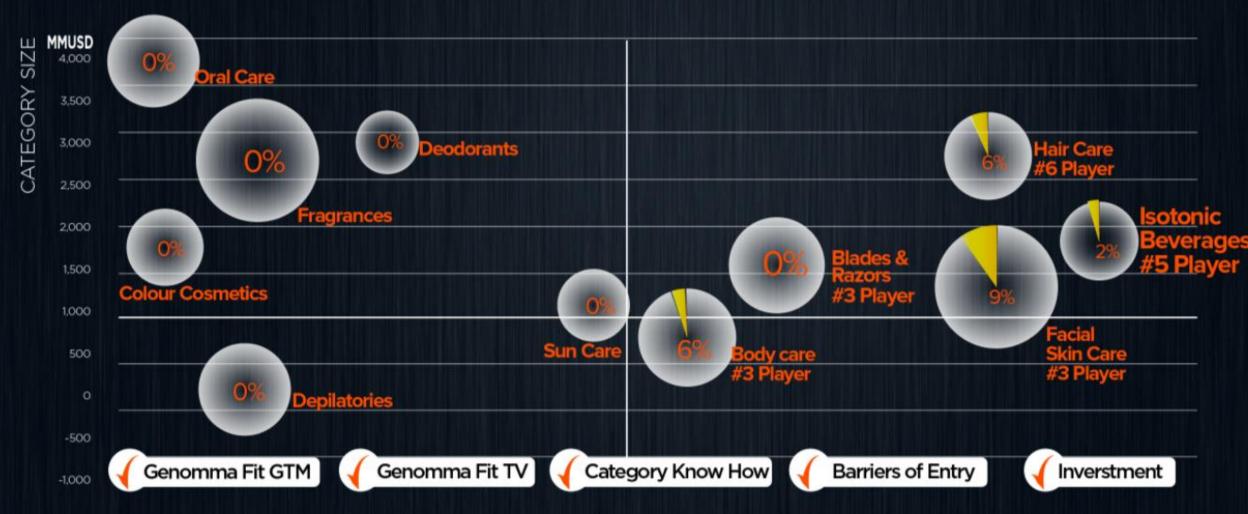
REENGINEERING

PRODUCTS AND PACKAGING

Strengthening Core Brands

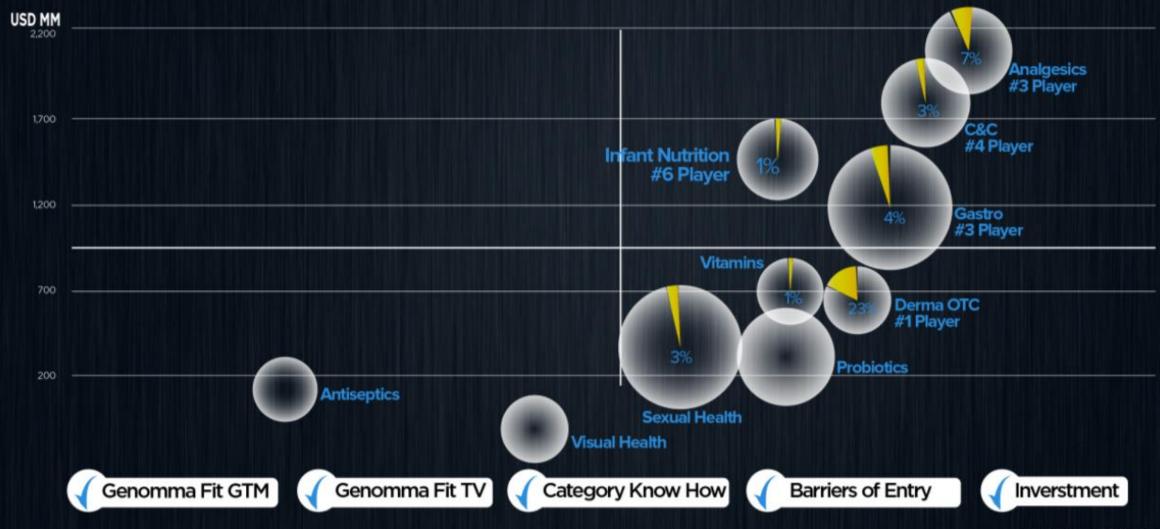


CHOSEN PERSONAL CARE CATEGORIES



COMPANY FIT

CHOSEN OTC CATEGORIES



COMPANY FIT

CATEGORY SIZE

+ 10 Bn Building Blocks

ISOTONIC BEVERAGES	SUEROX	+2,850 MM	Grow SOM Geographic Expansion Product Innovation
GASTRO	Genoprazol Genoprazol	+1,140 MM	Grow SOM Geographic Expansion GTM
SKIN CARE/ DERMA	Cicatricure Asepxia	+1,000 MM	Grow SOM Product Innovation
HAIR CARE	NACHO MECIESP	+950 MM	Grow SOM Product Innovation
ANALGESICS	X RAY Alliviax	+810 MM	Grow SOM Product Innovation GTM
C&C Tuke		+800 MM	Grow SOM Product Innovation GTM
INFANT NUTRITION	Novamil	+500 MM	Grow SOM Geographic Expansion
RAZORS & BLADES	GROOMEN	+150 MM	Grow SOM Geographic Expansion
OTHERS		+1,800 MM	

+\$10,000 MM

+ 1.8 Bn Productivity Building Blocks

OPTIMIZATION AREAS

MANUFACTURING PLANT

VERTICAL INTEGRATION

PRODUCT COST

SGM&A

GTM EXPENSES

MXN 600 mm -Sai

-San Cayetano

MXN 100 mm

-Vertical integration

MXN 300 mm

-Packaging reengineering

-Formula reengineering

-Scale negotiations

MXN 400 mm

-Advertising & Marketing expenses

-Headcount

-Administrative expenses

MXN 400 mm

-Gross to net

-Product mix

-Customer tailing

-Instore as media

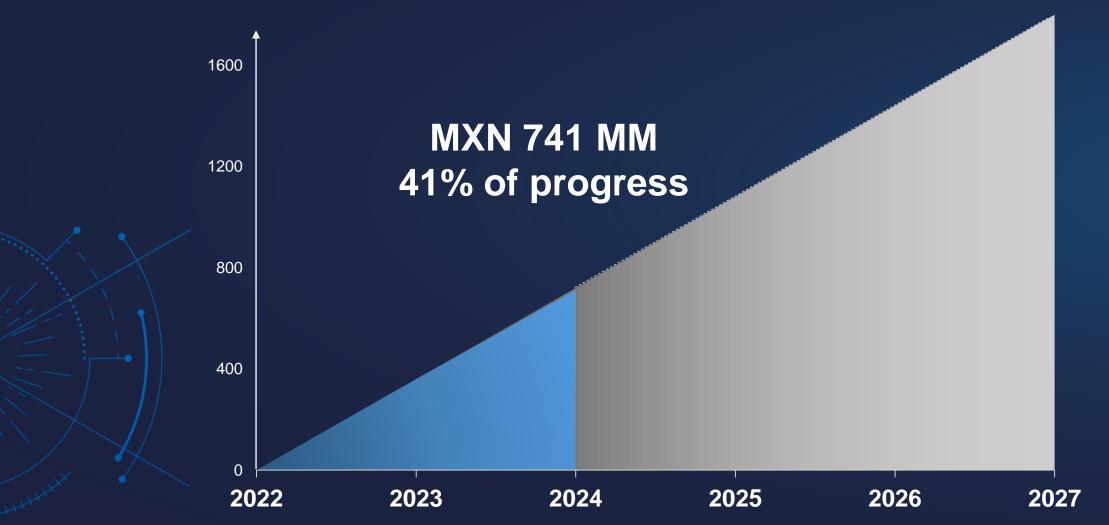
+MXN 1,800 MM

PRODUCTIVITY

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GROSS ANNUAL PRODUCTIVITY







GO-TO-MARKET PRODUCTIVITY PROJECT

MXN \$207 million

ANNUAL SAVINGS

PRICING

Effictive price indexing

PROMOTIONS

Optimization of promotions

TERMS

- Efficient comercial terms and conditions
- returns and costs serving efficiencies

Launched: 1Q 2023



RAW MATERIALS PRODUCTIVITY PROJECT

MXN \$120 million

ANNUAL SAVINGS

PROVIDERS

FORMULA

BIDDING

- New tensoactive and fragrance providers
- Ingredient substitution
- Risk management and cost optimization
- Global bidding for APIs
- Paracetamol and Naproxeno

Launched: 1Q 2023



SUEROX REDESIGN PRODUCTIVITY PROJECT

MXN \$100 million

ANNUAL SAVINGS

PREFORMS

SLEEVES

CAPS

- Weight optimization: 30gr → 26.5gr
- Cost renegociation
- Volume leverage & cost reduction
- Cap redesign based on preform specs
- New supplier development
- Line efficiencies

Launched: 3Q 2023



VANART REDESIGN PRODUCTIVITY PROJECT

MXN \$93 million

ANNUAL SAVINGS

PACKAGING

PROCESS

RENEGOCIATION

- Packaging reengineering
- Standarization
- Vertical integration of bottle production
- Plastics injection and blowing line

and the same of the same of the

 Packaging and raw materials renegociation

Launched: 1Q 2023



SUEROX LINE PRODUCTIVITY PROJECT

MXN \$63 million

ANNUAL SAVINGS

SCALE

• +96 million bottles per year

SUPPLIERS

 Leveraging volumen for better terms and conditions

Launched: 1Q 2023



LOGISTICS DISCOUNT-SLOG PRODUCTIVITY PROJECT

MXN \$45 million

ANNUAL SAVINGS

ORDER

- Minimum order policy
- Higher order for farther deliveries

DELIVERY

- Centralized delivery
- Route optimization

Launched: 4Q 2023



SUEROX SLEEVES PRODUCTIVITY PROJECT

MXN \$30 million

ANNUAL SAVINGS

VERTICALIZATION

- New label equipment
- Vertical integration of label production

PROCESS

- Economies of scale
- Production line efficiencies

Launched: 2Q 2024











CARTON STANDARIZATION PRODUCTIVITY PROJECT

MXN \$25 million

ANNUAL SAVINGS

SUPPLIERS

SKUs

- Reduction from 23 to 2 suppliers
- Leveraging volumen for lower costs
- Reduction from 72 to 12 SKUs
- Standarizing carton packaging size and thickness across brands

Launched: 3Q 2023



LABEL COST OPTIMIZATION PRODUCTIVITY PROJECT

MXN \$25 million

ANNUAL SAVINGS

SUPPLIERS

SCALE

- **Reduction from 16 to 2 suppliers**
- Leveraging volumen for lower costs

Launched: 3Q 2023



TIO NACHO BOTTLE BLOWING PRODUCTIVITY PROJECT

MXN \$12 million

ANNUAL SAVINGS

VERTICALIZATION

PROCESS

- Vertical integration of bottle production
- Integrating size variants in same line

Auda Vanac as see

Plastics injection and blowing line

Launched: 4Q 2023



INTERNATIONAL LOGISTICS PRODUCTIVITY PROJECT

MXN \$11 million

ANNUAL SAVINGS

BIDDING

FORWARDERS

ROUTES

- Freight and forwarding optimization
- 9 different participants

2 Forwarders selected

10 ocean routes quoted

Launched: 1Q 2024



ALUMINUM FOIL PRODUCTIVITY PROJECT

MXN \$10 million

ANNUAL SAVINGS

BIDDING

Bidding process executed

REDESIGN

Ink reduction and standarization

Launched: 1Q 2024

SUPPLEMENTAL PACKAGE Q2 2024



Q2 2024 OVERALL RESULTS

NET SALES	6.4%	
LIKE-FOR-LIKE SALES	5.2%	
EBITDA	22.9% +186	bps 🔵
NET INCOME	631.7 +50.1	%
EPS	0.63 +54.4	%
ccc	122 d +27 d	
FCF (LTM)	1,806 MM +34.8	%
% OF SALES GROWING SHARE	45%	
% OF SALES GROWING ABOVE INFLATION	78%	

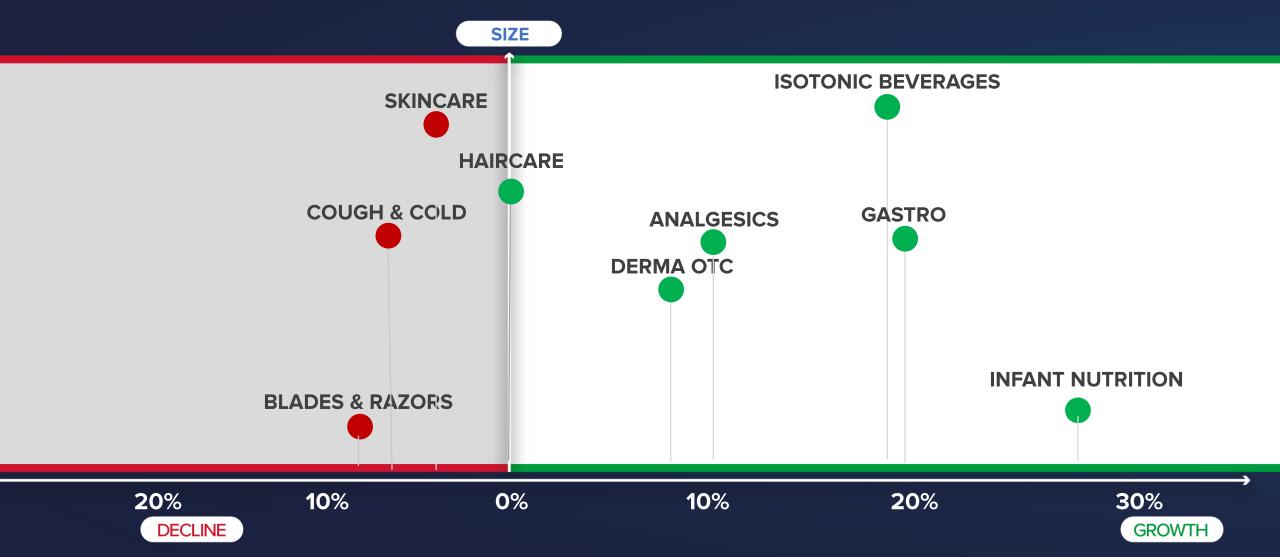
Below target In-line with target Exceeded target

Q2 2024 CORE CATEGORIES

CORE CATEGORIES	% SALES GROWTH YoY	%LFL GROWTH YoY	% SALES GROWTH YTD	%LFL GROWTH YTD
SKIN CARE	(5.5)%	0.9%	(15.8)%	(4.5)%
COUGH & COLD	(16.7)%	(24.7)%	(9.0)%	(7.9)%
ISOTONIC BEVERAGES	21.7%	21.1%	19.6%	19.3%
ANALGESICS	22.3%	8.0%	9.3%	10.5%
HAIR CARE	(0.2)%	(1.3)%	(5.3)%	0.0%
DERMA OTC	3.0%	8.7 %	(0.8)%	8.9%
GASTRO	13.0%	16.1%	16.1%	20.9%
INFANT NUTRITION	8.4%	8.4%	26.8%	26.8%
BLADES & RAZORS	(25.2)%	(21.4)%	(14.4)%	(8.2)%
TOTAL	6.4%	5.2%	3.5%	7.4%

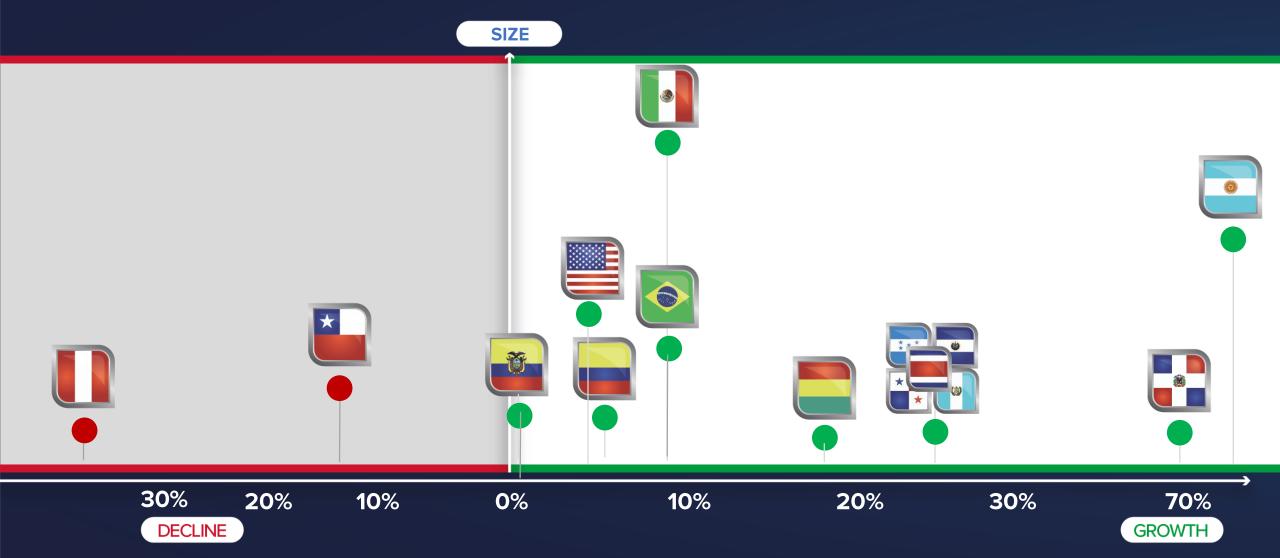
YTD PORTFOLIO PERFORMANCE

64% OF SALES GROWING OR MAINTAINING SHARE



YTD MARKET PERFORMANCE

78% OF SALES GROWING ABOVE INFLATION



STRENGTHENING CORE BRANDS

FOUR BOLT-ON ACQUISITIONS

TOTAL INVESTMENT

US \$25.6 M

TTM SALES

US \$21.7 M







STRENGTHENING CORE BRANDS ISOTONIC BEVERAGES

BOLT-ON ACQUISITION IN THE US

VALUATION

Acretive valuation vs industry average

FIT

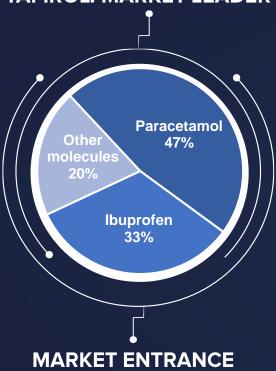
- Additional POS within stores
- Strengthened geografical footprint

SCALE

- Economies of scale: comercial and supply
- 30 additional distributors

STRENGTHENING CORE BRANDS

TAFIROL: MARKET LEADER



ANALGESICS AND GASTRO

BOLT-ON ACQUISITION IN ARGENTINA

VALUATION

- Acretive valuation vs industry average
- Traded Argentine pesos for valuable assets

FIT

- Portfolio complement with new molecules
- Leverage GTM & communication capabilities

SCALE

Alliance with local manufacturer













ISOTONIC BEVERAGES

SUEROX

0 AZÚCAR

IONES

OCALORÍAS

Leads the world hydration trend 8 ions, no sugar, no calories

\$US 2.0 BN

CAT size

(Only participating markets excluding US)

5.3% SOM (TTM)





TIO NACHO

TIC NACHO
NA

Leads the natural products trend 100% sustainably-sourced packaging \$US 3.2 BN CAT size

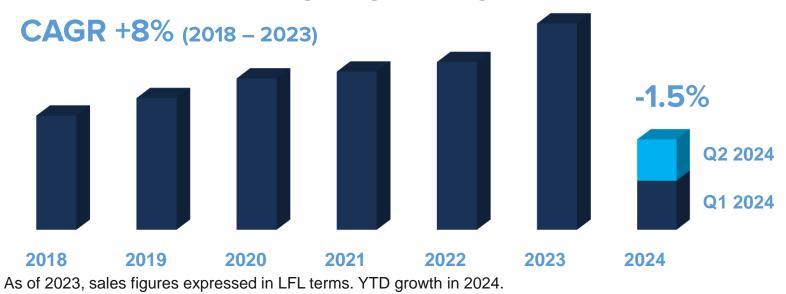
3.1% SOM (TTM)

(Only participating markets excluding US)

Q2 2024 HIGHLIGHTS

- Sell out +2.1%, mixed results per market:
- Mexico, Colombia and CA growing double digits +23%





ANALGESICS

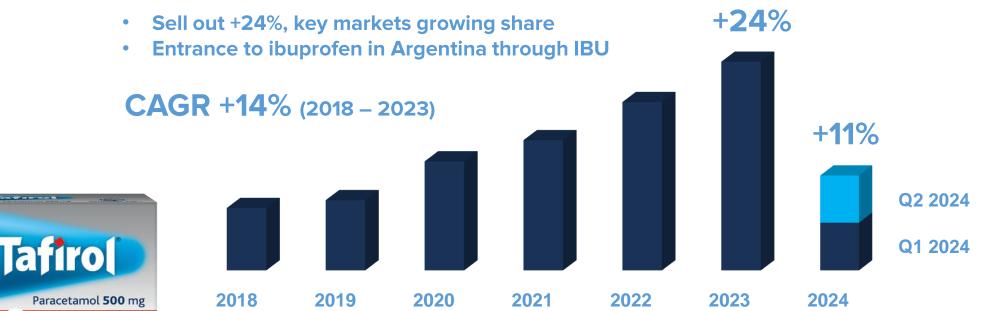
ALIVIA Y DESINFLAMA Tafirol (Arg) #1 OTC brand Alliviax (Mx) #3 Analgesics brand Xray (Col) #3 Analgesis brand \$US 2.5 BN

CAT size

(Only participating markets excluding US)

7.8% SOM (TTM)

Q2 2024 HIGHLIGHTS



As of 2023, sales figures expressed in LFL terms. YTD growth in 2024.

COUGH & COLD

Tukeli Tukol #2 cough segment XL3 (MX) #2 flu segment **Next Global C&C Brand**

\$US 2.0 BN CAT size (Only participating markets excluding US)

+19%

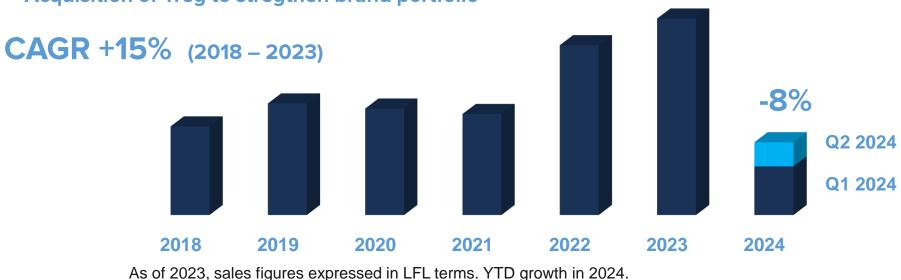
5.0% SOM (TTM)



Sell out +6.5% overperforming category -5.7%

Acquisition of Treg to stregthen brand portfolio





GASTRO









Nikzon hemorriod leader in Latam QG5 #3 in pain and bloating segment

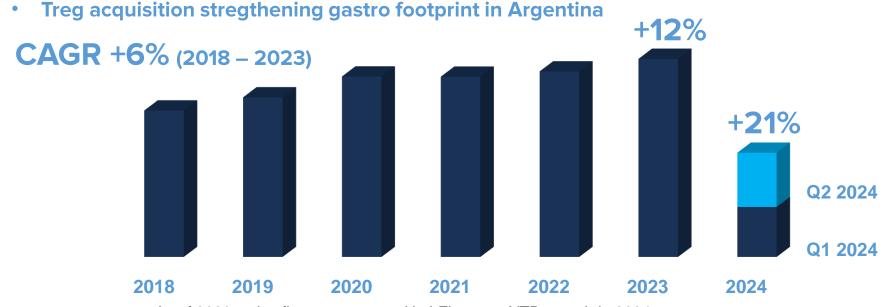
\$US 1.9 BN CAT size

3.2% SOM (TTM)

(Only participating markets excluding US)

Q2 2024 HIGHLIGHTS

• Sell out +8.4%, strong performance in Genoprazol +14%



As of 2023, sales figures expressed in LFL terms. YTD growth in 2024.

DERMA OTC

Silka + Unesia #1 (Latam) footcare OTC Lomecan #1 (Arg) and #2 (Mx)

\$US 0.3 BN

CAT size

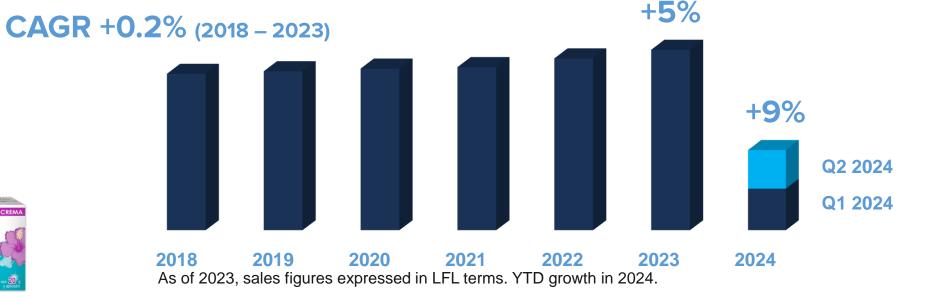
(Only participating markets excluding US)

25.0% SOM (TTM)



 Sell out +29%, growth driven by relaunch in Mexico and renewed TV campaigne + robust in-store execution





BLADES & RAZORS

Providing value to consumers with longer-lasting products

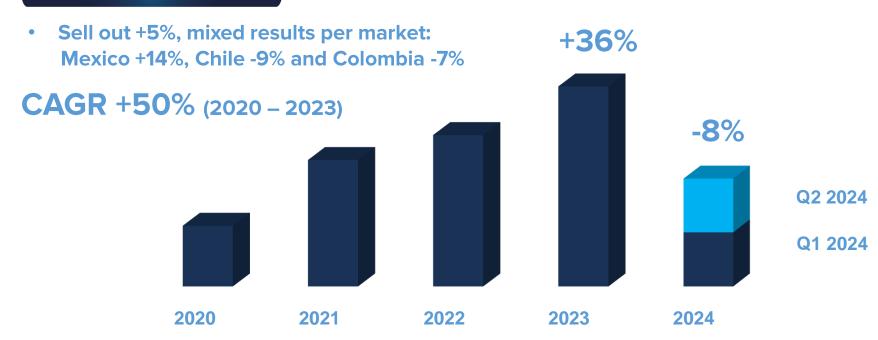
\$1.4 BN
CAT size
(Only participating markets excluding US)

0.7% SOM (TTM)



Q2 2024 HIGHLIGHTS





As of 2023, sales figures expressed in LFL terms. YTD growth in 2024.

INFANT NUTRITION



TO FEED, TO CARE, TO MANAGE

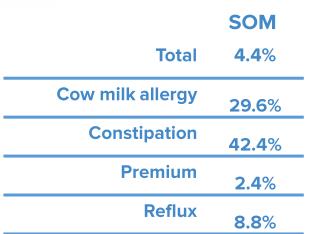
A range of superior science-based formulas to manage different baby needs and improve their quality of life...and that of their families!

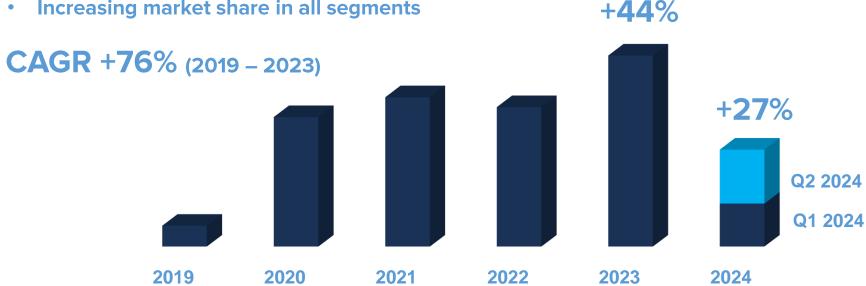
\$US 1.9 BN CAT size (Only participating markets excluding US) 4.4% SOM (TTM)



Q2 2024 HIGHLIGHTS

- Sell out +28%
- **Increasing market share in all segments**





SKINCARE

Cicatricure'

Genomma Lab #1 Category

\$US 2.7 BN

CAT size

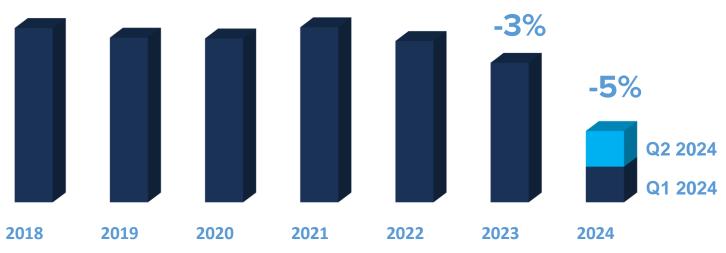
(Only participating markets excluding US)

6.0% SOM (TTM)



- -6.6% sell out with Teatrical +10%
- Turn around strategy expected to hit the market in Q4 2024





As of 2023, sales figures expressed in LFL terms. YTD growth in 2024.

FINANCIAL LEVERAGE

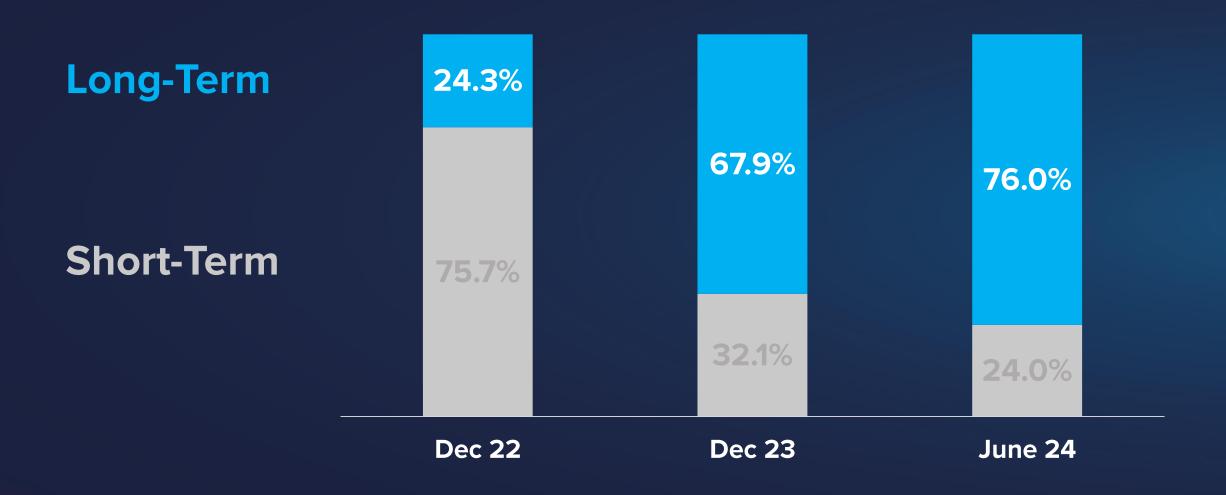
Net Debt / EBITDA 1.4x

Long-term debt

76%



FINANCIAL DEBT MATURITY EVOLUTION



SHARE BUYBACKS

MILLION SHARES



CASH DIVIDEND

\$ 200 M PAID ON SEPTEMBER 17TH

9TH DIVIDEND PAYMENT

2% DIVIDEN PER SHARE INCREASE 20 M share cancellation





GENOMMA LAB