





INVESTOR RELATIONS

CORPORATE PRESENTATION



Safe Harbor Disclosure

This presentation may contain certain forward-looking statements and information relating to the Company that reflect the current views and/or expectations of the Company and its management with respect to its performance, business and future events. Forward looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words like "believe," "anticipate," "expect," "envisages," "will likely result," or any other words or phrases of similar meaning. Such statements are subject to a number of risks, uncertainties and assumptions. We caution you that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in this presentation and in oral statements made by authorized officers of the Company.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. Risks and uncertainties include, but are not limited to: risks related to the impact of the COVID-19 global pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, material delays, supply chain disruptions and other impacts to the business, or on the Company's ability to execute business continuity plans as a result of the COVID-19 pandemic, economic factors, such as interest rate and currency exchange rate fluctuations; competition, including technological advances, new products attained by competitors; challenges inherent in new product development; the ability of the Company to successfully execute strategic plans; the impact of business combinations and divestitures; manufacturing difficulties or delays, internally or within the supply chain; significant adverse litigation or government action, including related to product liability claims; changes to applicable laws and regulations, including tax laws; changes in behavior and spending patterns of purchasers of products and services; financial instability of international economies and legal systems and sovereign risk.

A further list and descriptions of these risks, uncertainties and other factors can be found within the Company's related filings with the Bolsa Mexicana de Valores. Any forward-looking statement made in this release speaks only as of the date of this release. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



Content

- **Who We Are: Our Footprint**
- 4-year Profit & Growth Strategy
- **Unleashing Shareholder Value**
- **Financial Review**



* New High-Growth Strategy

Leading
 Pharmaceutical
 and Personal
 Care Company

- Consistent base growth
- Best-in-Class Go-Tomarket
- Superior Brand Value (Methodology, Quality, Communications, Accesibility)



- "The ideal Partner for Latin America and the U.S. Hispanic Market"
 - Europe: United Pharmaceuticals
 - U.S.: Edgewell
- Japan: Rohto
- Israel: Oramed
- Assessing selected <u>high-ROIC</u> potential partnerships focused in
 - 1) Aging population
 - 2) Gen Y and Z markets
 - 3) Climate and sustainability positive impact
 - 4) Technology leveraging our capabilities

Footprint: Latin America

CHALLENGES

- General economy stagnation
- Political inestability
- Employment & Livelihood crisis
- Increment in illicit economic activity
- Countries recessions



OPPORTUNITIES

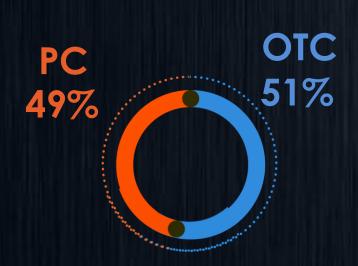
- Population + 663 million (2x USA)
 - GDP per capita 0.2 x USA
 - Total GDP = 0.4x USA
- Median Age : 31 years
- Inequality translates into different consumer categories mass market
 - masstige



Genomma Lab Internacional: Base Business

 Genomma develops, manufactures and markets a broad range of premium branded products, many of which are leaders in their categories

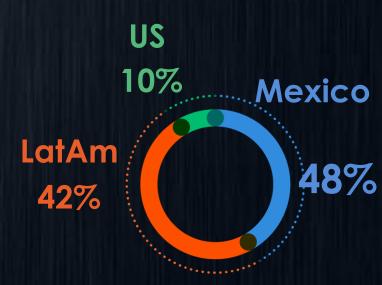
SEGMENT



MEGA-BRANDS



GEOGRAPHY





Over The Counter Products (OTC):

51% Of Total Sales*









Anti-mycotics & Sexual Health



Isotonic beverages



Anti-Flu



Personal Care Products (PC): 49% Of Total Sales*



Specialized Hair Care



Skin Care





Shampoo



Anti-Acne & Cosmetics



New Categories:







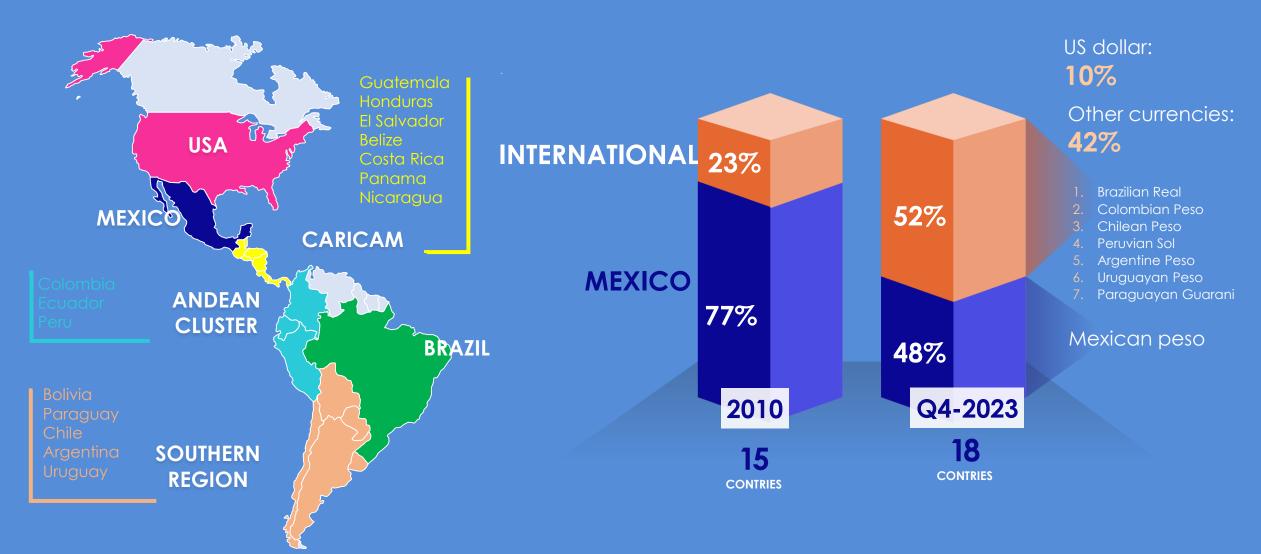
Antibacterial

Male Care & Grooming

Infant Nutrition



International Business Model

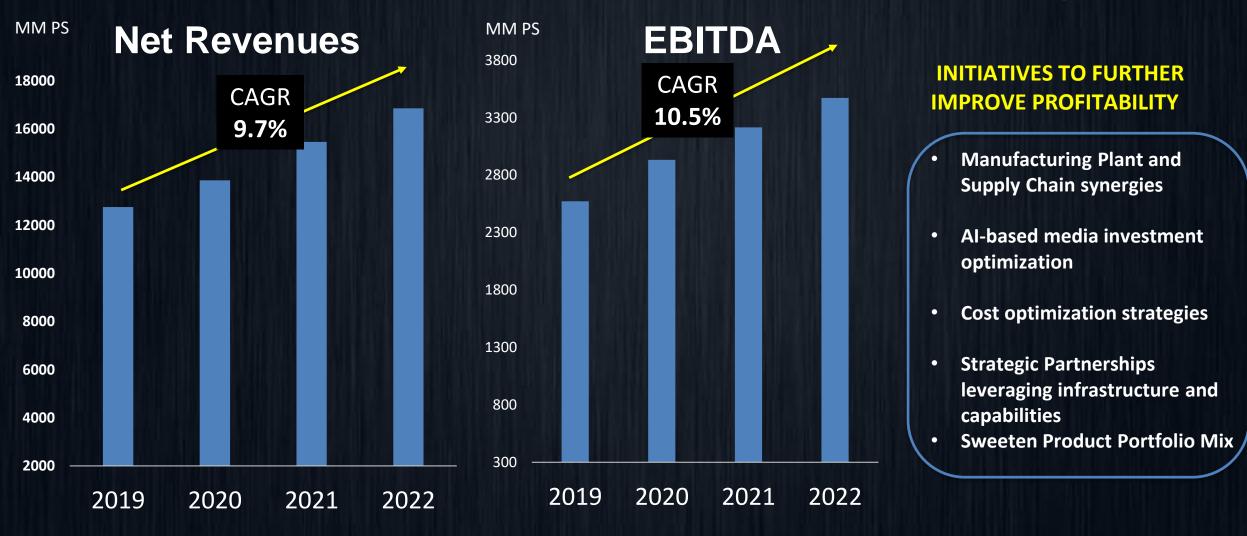




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Evolution of Growth Strategy 4-year trend: consistent Sales and Profit growth





Growth Strategic Framework → 2025



Product Innovation



ULTRA HIDRATANTE

JALEA REAL + ACEITE





Royal Jelly Shampoo Healthy Hair, Healthy Planet Recycled







100% sustainable packaging



Conscious

communication

100% recycled and recyclable PETE bottle

Recycling meeting points





Product Innovation

Cicatricure

Masstige Affordable Luxury

Hi-quality Performance





New High (Inorganic) Growth Strategy

M&A

• Current environment: high valuations due to global apetite in OTC and PC brands, and low interest rates

PARTNERSHIPS

- Innovative products and services
- Extensive R&D capabilities
- Low capital investments
- Leverage existing manufacturing infrastructure

High ROIC -> Shareholder value creation

"The ideal Partner for Latin America and the U.S.Hispanic Market"





Strategic Alliances





Strategic Alliances





Exploring expansion to other territories

 Developing a franchise business to expand the presence of power brands in other territories, partnering with strong local players

overseas

 Low cost manufacturing, sustainable products

 Full marketing/advertising and Point-of-Sale material





Superior Brand Communication



Novamil®



Cicatricure[®]



















SOCIAL **RESPONSIBILITY**

Click on images to watch the latest product communication



Proprietary Process to Win the Consumer Experience

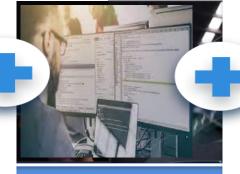
Always-on Analytics and Precision Marketing



Understanding of Consumers Choices



Online Market Research with Thousands of Consumers



Design Experts in E-Commerce & Digital



Effective communication vehicles



Across all media platforms

The largest <u>Content Studio</u> (25 years) in the world of CPGs and Pharma Companies, now including <u>Digital Content</u>





TV, Digital, Multi-format capabilites

- 25 years developing the largest multi-media content in Latin America
- > 2.1 PetaBytes of media content
 (Over 2,140,000,000 GB of photos, videos, animation & digital content produced in-house)
- Cost to produce content: 70-80% lower cost
- Use of AI to optimize media investments



From the Bottom-of-the-Pyramid to the top Best in Cass Go-to-Market

Traditional Channel

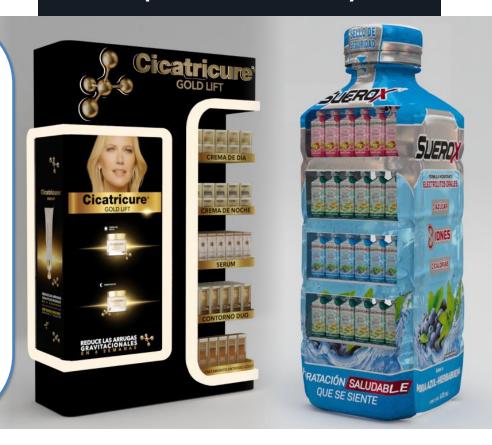
+308,000 Points of Sale



Multi- Channel

- Modern Trade
- Pharma Wholesalers
- Pharma Chain
- E-Commerce (B2C)
- Amazon & other e-Retailers
- Direct Sales Distribution (DSD)
- Independent Pharmacies
- Mom & Pops (bodegas)

Superior POS visibility





Corporate Culture & Organization

Genomma Way



Breaking Down Barriers





Equal opportunity

How are we doing it?

- Upskilling
- Competitive
 - Compensation
- Career Development
- Connected Organization



2025 Sustainability Strategy



Click here to read our 2025 Sustainability Strategy



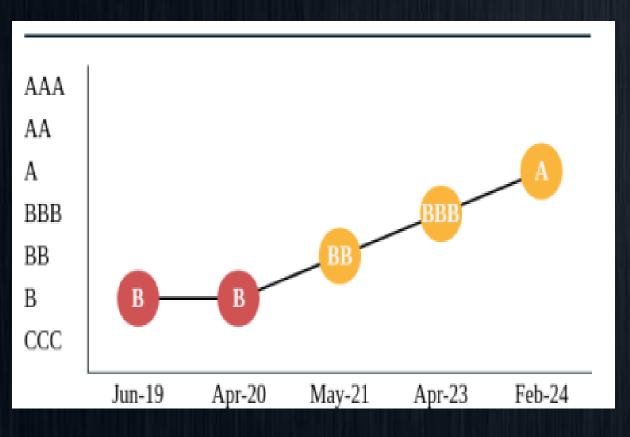
Member of

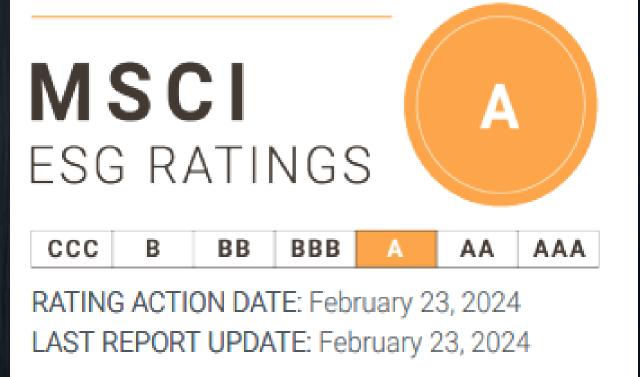
Dow Jones Sustainability Indices

Powered by the S&P Global CSA

+10 Years Being Recognized
As One Of The Leading
Companies In ESG Practices.

MSCI ESG Rating Upgrade Improved three notches in a 4 year period







Capital Allocation, Ratings & Long-term Financing

- CASH DIVIDEND
- SHARE BUY-BUCKS
- OPTIMIZE FINANCIAL LEVERAGE
- STRATEGIC PARTNERSHIPS / M&A

FitchRatings

Short-Term: F1+(mex)

Long-Term:
AA+(mex)

Outlook: Stable Short-Term: HR+1

Long-Term: HR AA+

Outlook: Stable





World-class Manufacturing & Supply Chain





PC Manufacturing Facility Update





PC Manufacturing Facility Update

Isotonic Beverage Line







Central Warehouse, PC and OTC Manufacturing Facility













pril 2024



OTC Manufacturing Facility Update

Tube filling equipment for semisolid production line





Semi-solid production line

Water chiller system for OTC Plant





State-of-the-art equipment





Tanks system for liquid OTC production



Content

- 1 Who We Are: Our Footprint
- 2 4-year Profit & Growth Strategy
- 3 <u>Unleashing Shareholder Value</u>
- 4 Financial Review

25 years Building what no other Company has!

- 1.5 million minutes on the air every year
- # 1 TV advertiser in LATAM
- 1,700 new Spots produced every year
- 12,000 Spots produced in our history
- 3 days to produce a new campaign
- 10,000 USD is the aprox cost of a new spot
- Continuous innovation capabilities

Consumer Communication

Geographic

Footprint

*In HPC category

- 20 Countries with fully owned and standardized operations
- Best of Industry executives / talent
- 6 months is what it takes to fully roll out a new brand to all countries
- Strongest local government and regulatory know-how

PerfectStore

GEN...

- + 400,000 POS touched on a weekly basis
- 384 direct customers
- 1,900+ "feet on the street"
- Unique GTM platforms
- BIC in POS Marketing

GTM



Shareholder value creation



2024-2025

NEW

+ MXN 10 Bn

NEW

+ MXN 1.8 Bn

Current Targets

- +MXN 20 Bn Net Sales
- 24% 25% EBITDA Margin

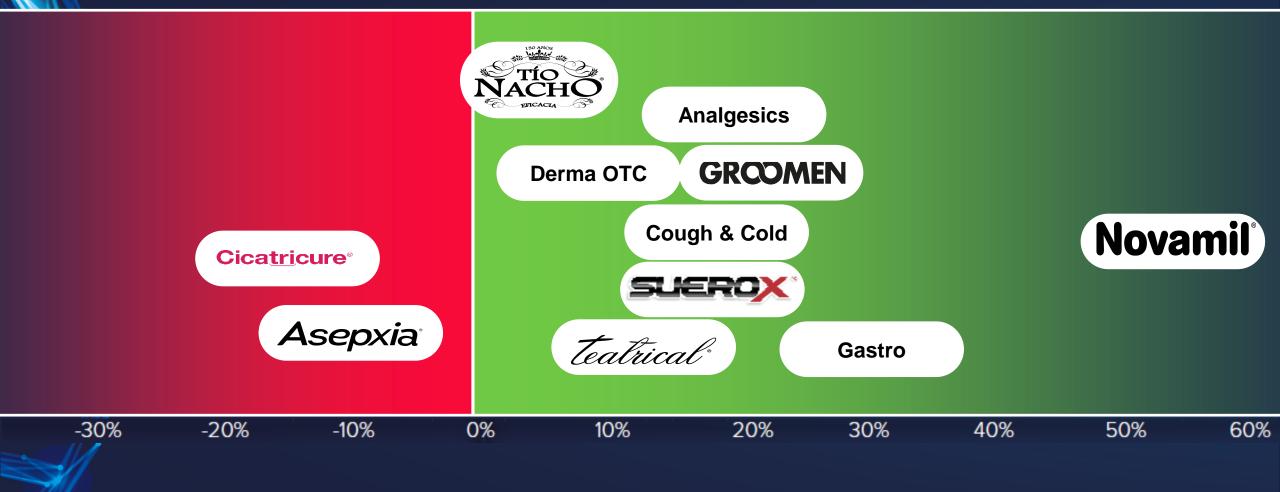
Intentional focus on core brands

- Sell or divest non-core brands
- Narrow management focus
- Unlock working capital

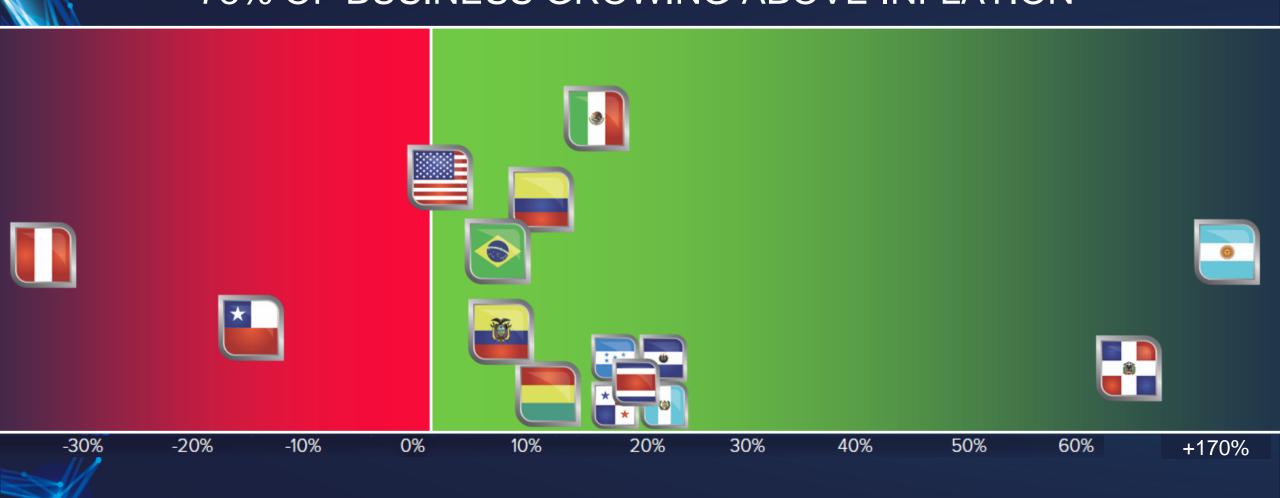
Productivity is a Top Priority

- Manufacturing / COGS
- Scale
- GTM cost optimization
- Automation of core processes
- Packaging/ product reengineering

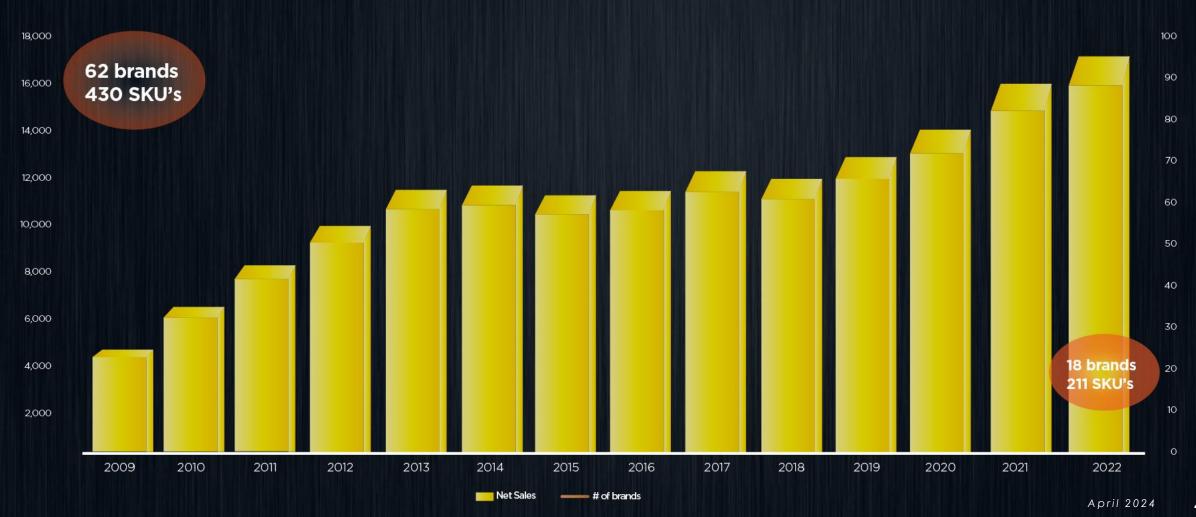
BRAND PORTAFOLIO 45% OF BUSINESS GROWING SHARE



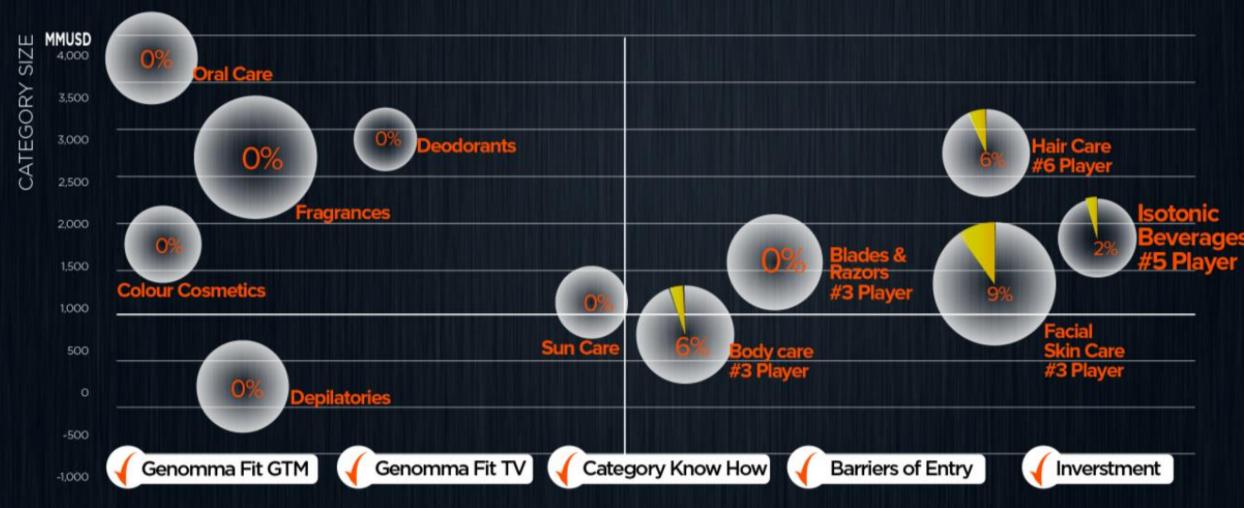
BRAND PORTAFOLIO 78% OF BUSINESS GROWING ABOVE INFLATION



Strengthening Core Brands

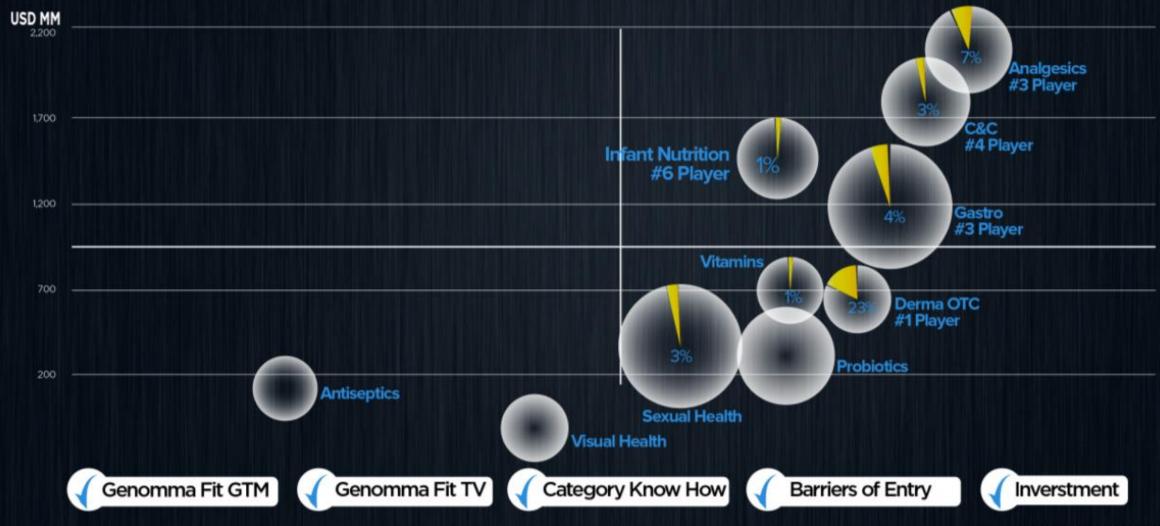


CHOSEN PERSONAL CARE CATEGORIES



COMPANY FIT

CHOSEN OTC CATEGORIES



COMPANY FIT

CATEGORY SIZE

+ 10 Bn Building Blocks

ISOTONIC BEVERAGES	SUEROX	+2,850 MM	Grow SOM Geographic Expansion Product Innovation
GASTRO	Genoprazol Genoprazol	+1,140 MM	Grow SOM Geographic Expansion GTM
SKIN CARE/ DERMA	Cicatricure Asepxia	+1,000 MM	Grow SOM Product Innovation
HAIR CARE	NACHO Medesp	+950 MM	Grow SOM Product Innovation
ANALGESICS	Alliviax Alliviax	+810 MM	Grow SOM Product Innovation GTM
C&C Tuko		+800 MM	Grow SOM Product Innovation GTM
INFANT NUTRITION	Novamil	+500 MM	Grow SOM Geographic Expansion
RAZORS & BLADES	GROOMEN	+150 MM	Grow SOM Geographic Expansion
OTHERS		+1,800 MM	

+\$10,000 MM



2.6 Bn USD

5%





NACHO

NACHO

NACHO

HERBOLARIA MILENARIA NACHO

ACLARANTE

Category Size:

SOM:

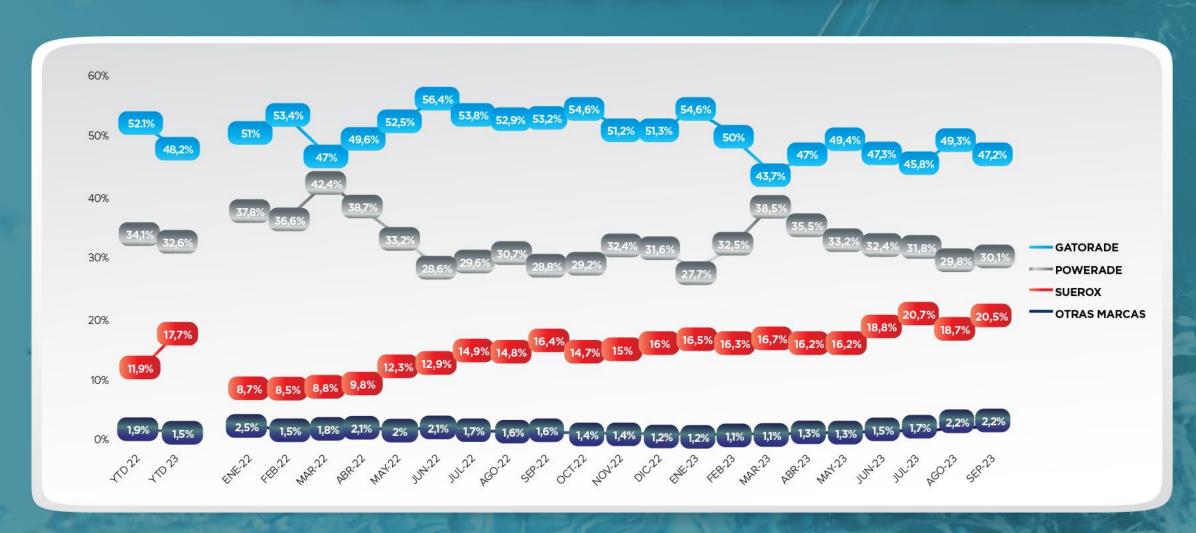
1.9 Bn USD 4.6%



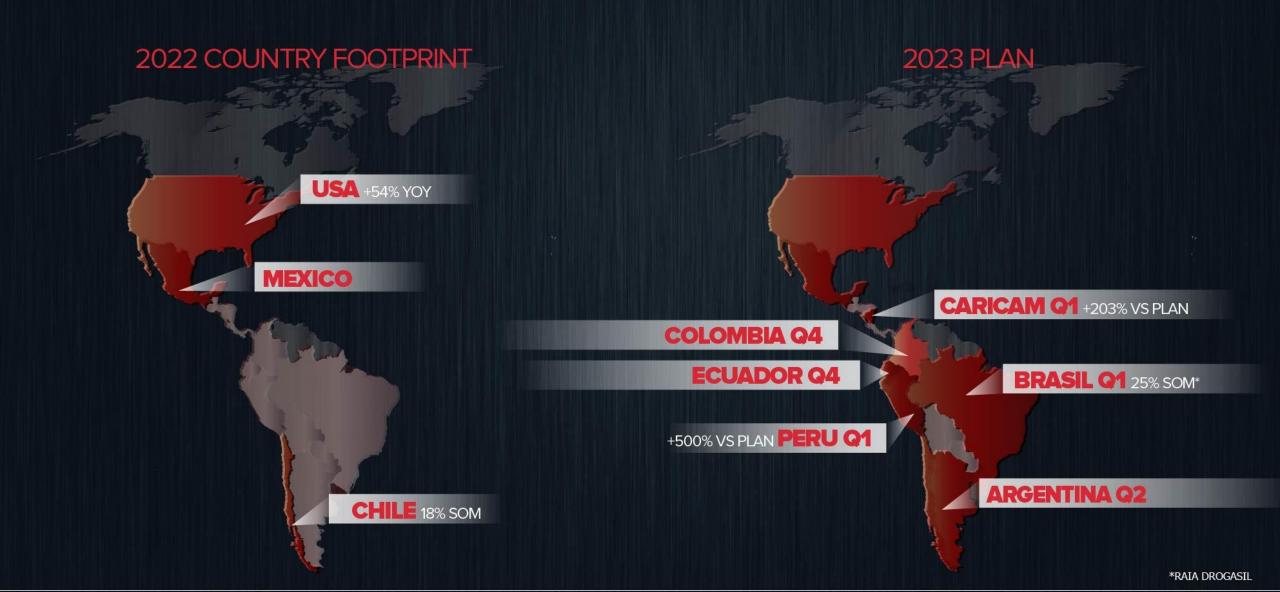
April 2024

SUEROX Chile

TOTAL SHARE ISOTONIC BEVERAGES



COUNTRY EXPANSION



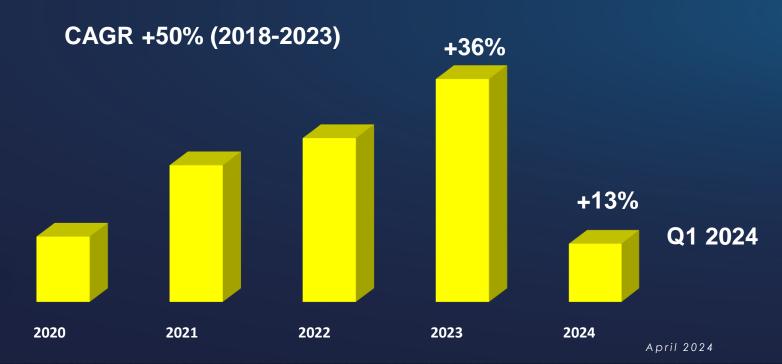


GROOMEN

Providing value to consumers with longer-lasting blades & razors

- Capturing more market share in both Mexico and Chile
- Launch of disposable and cartridge SKUs driving growth in Mexico











Analgesics

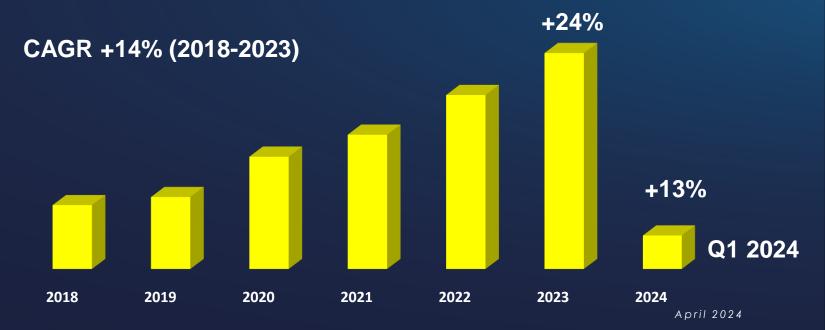
Category Size:

SOM:

2.4 Bn USD 7.6%

Tafirol (Arg) #1 OTC brand Alliviax (Mx) #3 Analgesics brand XRay (Col) #3 Analgesics brand

- Strong growth across the board
- XRay +11.8%
- Bioelectro +34.1%
- Alliviax +3.3%

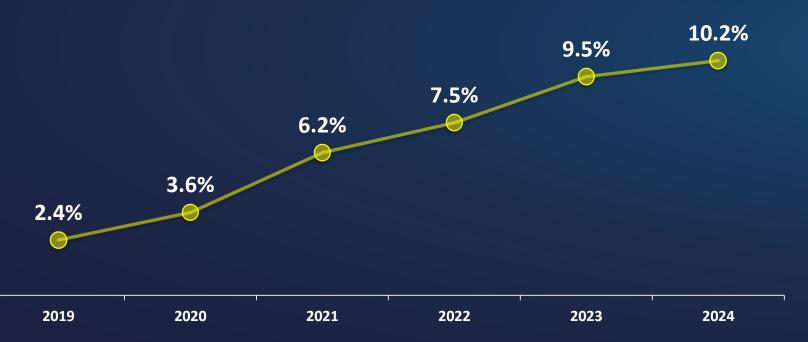






XRay (Col.) #3 Analgesic Brand





AnalgesicsMegabrand















TURE OF THE PRINCIPLE O

Cough & Cold

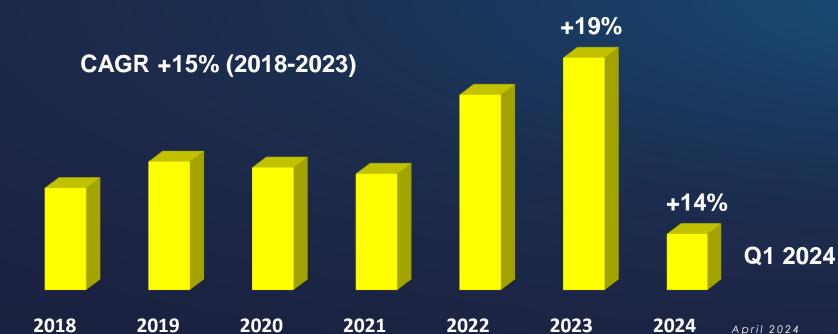
Category Size:

SOM:

2.1 Bn USD 4.8%

Tukol #2 cough segment XL3 (Mx) #2 flu segment Next Global C&C Brand

- Successful execution of winter strategy in Mexico
- 81.5% growth in Next and 42.9% growth in XL3
- Milder winter in the US offsetting results







Gastro

Category Size:

3.4%

1.7 Bn USD

SOM:

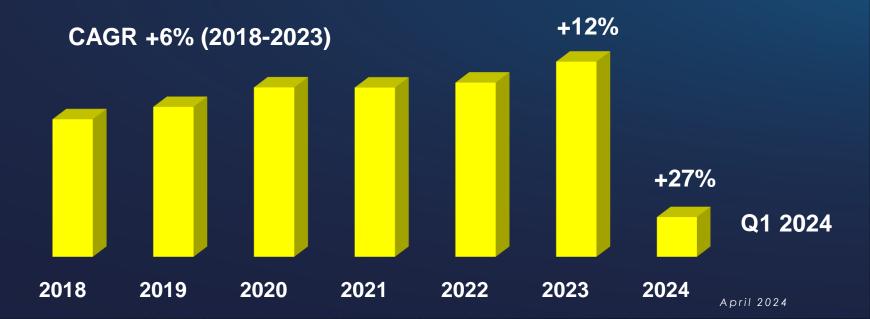
Nikzon hemorroid leader in Latam QG5 #3 in pain & bloating segment







- Strong growth across the board driven by new image
- Nikzon +30.3%
- QG5 20.9%
- Genoprazol +23.4%











Derma OTC

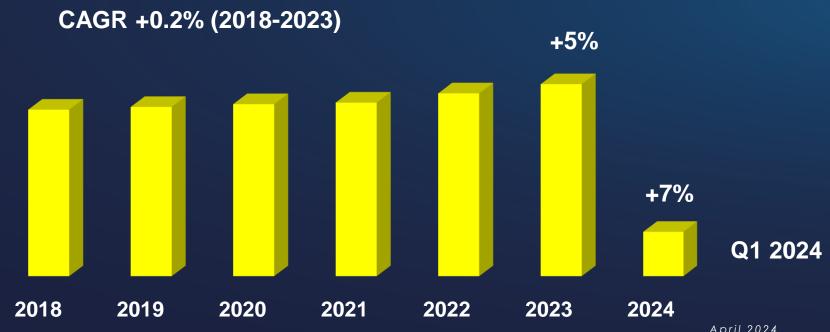
Category Size:

SOM:

0.3 Bn USD 25.2%

Silka + Unesia #1 (Latam) footcare OTC Lomecan #1 (Arg) and #2 (Mx)

- Category relaunch in Mexico with new packaging design
- Renewed TV campaign + robust in-store execution





Novamil®

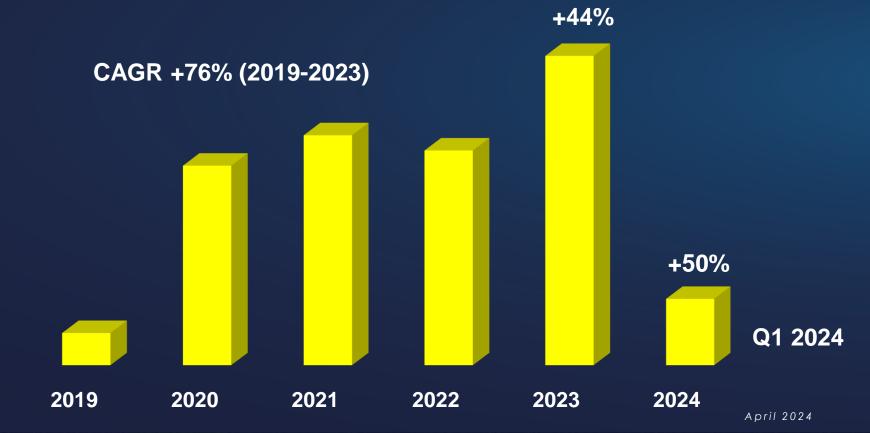
Category Size:

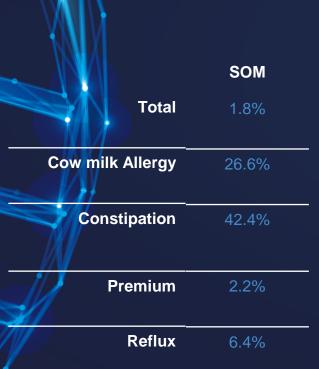
SOM:

1.8 Bn USD 1.8%

TO FEED, TO CARE, TO MANAGE

A range of superior science-based formulas to manage different baby needs and improve their quality of life...and that of their families!





Skin Care

Category Size:

SOM:

2.7 Bn USD 5.7%

Genomma Lab #1 Category



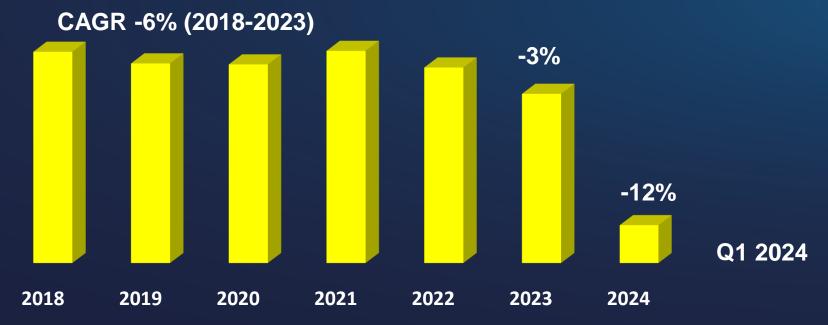
NUEVA

GOICOECHEA

ÁRNICA Y MANZANILLA

- +8.2% growth in Teatrical
- Continued challenges in Cicatricure and Asepxia





+ 1.8 Bn Productivity Building Blocks

OPTIMIZATION AREAS

MANUFACTURING PLANT

VERTICAL INTEGRATION

PRODUCT COST

SGM&A

GTM EXPENSES

MXN 600 mm -San Cayetano

MXN 100 mm -Vertical integration

-Packaging reengineering MXN 300 mm

-Formula reengineering -Scale negotiations

MXN 400 mm

-Advertising & Marketing expenses

-Headcount

-Administrative expenses

MXN 400 mm

-Gross to net

-Product mix

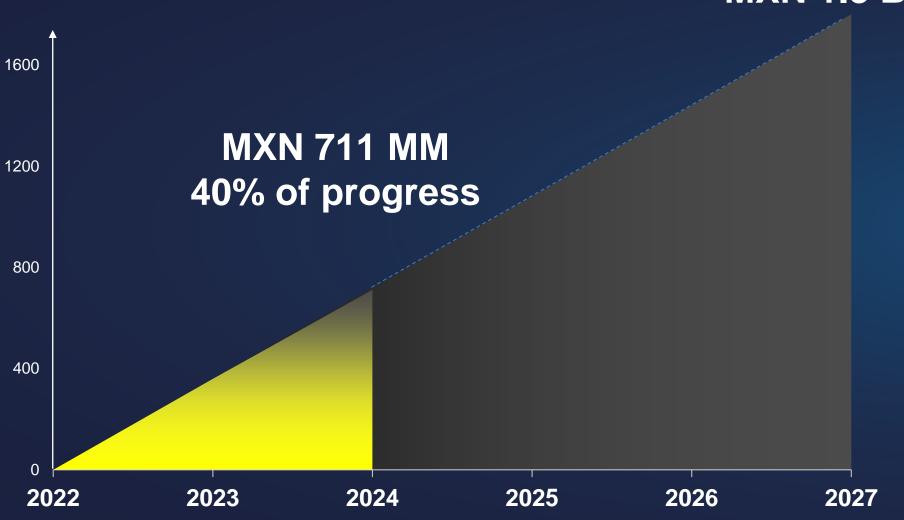
-Customer tailing

-Instore as media

+MXN 1,800 MM

Gross Annual Productivity







Productivity Examples SUEROX* REDESIGN

KEY INITIATIVES:

- CAPS: New supplier development, cap redesign based on preform specs, improving line production efficiencies and cost reduction
- SLEEVES: Volume leverage and cost reduction based on cost structure
- PREFORM: Re-negotiation based on cost structure and weight optimization from 30 grs to 26.5 grs.

INITIATIVES	SAVINGS		
CAPS	\$ 7.9 MM		
SLEEVES	\$ 10.8 MM		
PREFORM	\$ 81.2 MM		



Vanart

MXN 93 MM SAVINGS

Implemented productivity actions in Vanart

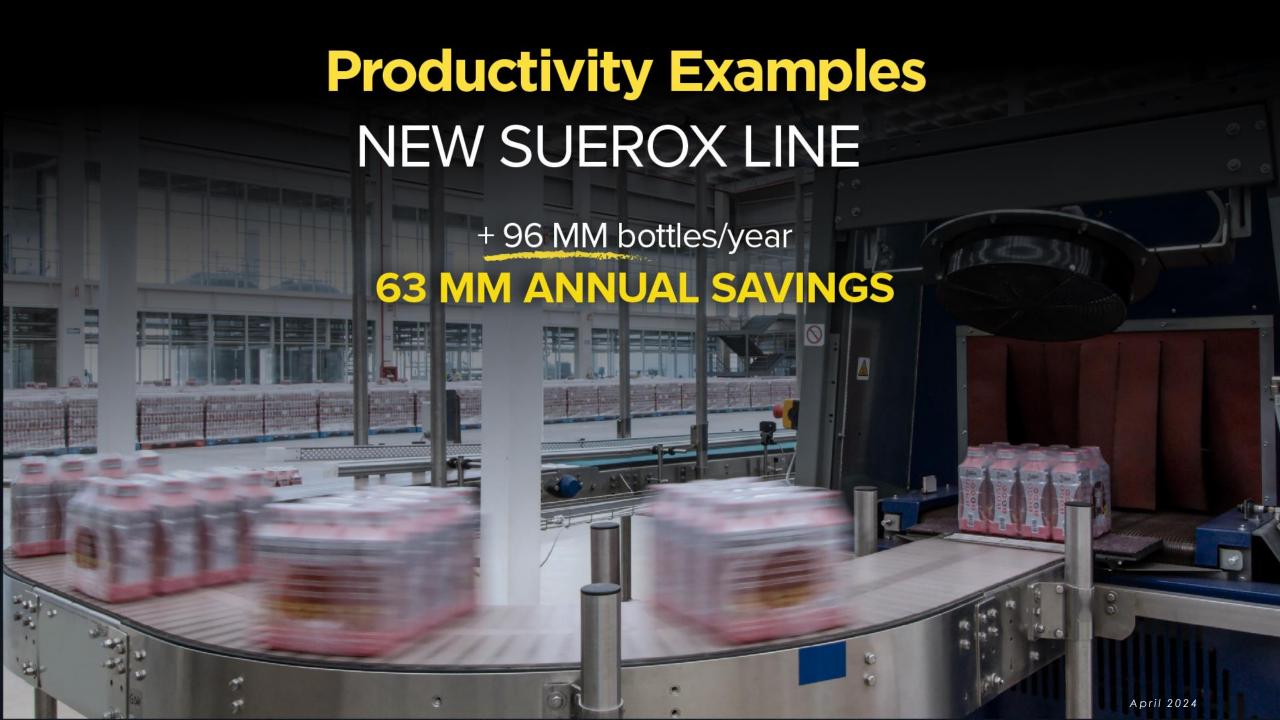
- Packaging reengineering
- Formula reengineering
- Vertical integration of the bottle production process
- Packaging & Raw Materials re-negotiations













Productivity Examples CARTON FOLDING STANDARIZATION PROJECT

From 23 supplier to 2 suppliers



From 72 SKUs to 12 SKUs

= MXN 25 MM



Productivity Examples LABEL COST OPTIMIZATION PROJECT

From 16 supplier to 2 supplier

TOTAL SAVINGS MXN 22MM





MXN 12MM SAVINGS





International Logistics Bidding:

Including Freight & Forwarding

- 9 Different participants
- 3 Forwarders Selected
- 10 Ocean Routes quoted

MXN 11MM SAVINGS



Aluminum Foil Optimization:

- > Ink reduction and standardization
- Bidding process executed

MXN 10MM SAVINGS





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Q1 2024 OVERALL RESULTS

LIKE-FOR-LIKE SALES	9.7%	
NET SALES (Ex Arg)	5.8%	
NET SALES	0.5%	
EBITDA	22.3% +153bps	
NET INCOME	372.1 +3.9%	
EPS	0.36 +6.8%	
CCC	103 d -3 d	
FCF (LTM)	1,780 MM	
% OF SALES GROWING SHARE	45%	
% OF SALES GROWING ABOVE INFLATION	78%	

Below target In-line with target Exceeded target

EBITDA Margin Evolution

Quarter	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024
EBITDA MARGIN	20.8%	21.1%	21.3%	20.8%	22.3%

Q1 2024 OVERALL RESULTS

CORE CATEGORIES

SKIN CARE

COUGH & COLD

ISOTONIC BEVERAGES

ANALGESICS

HAIR CARE

DERMA OTC

GASTRO

INFANT NUTRITION

RAZORS & BLADES

% GROWTH REPORTED

(26.9)%

4.9%

14.3%

(7.9)%

(8.8)%

(5.9)%

19.7%

50.2%

2.9%

% GROWTH L4L

(12.0)%

13.6%

14.4%

13.0%

(0.7)%

6.8%

26.5%

50.2%

13.2%

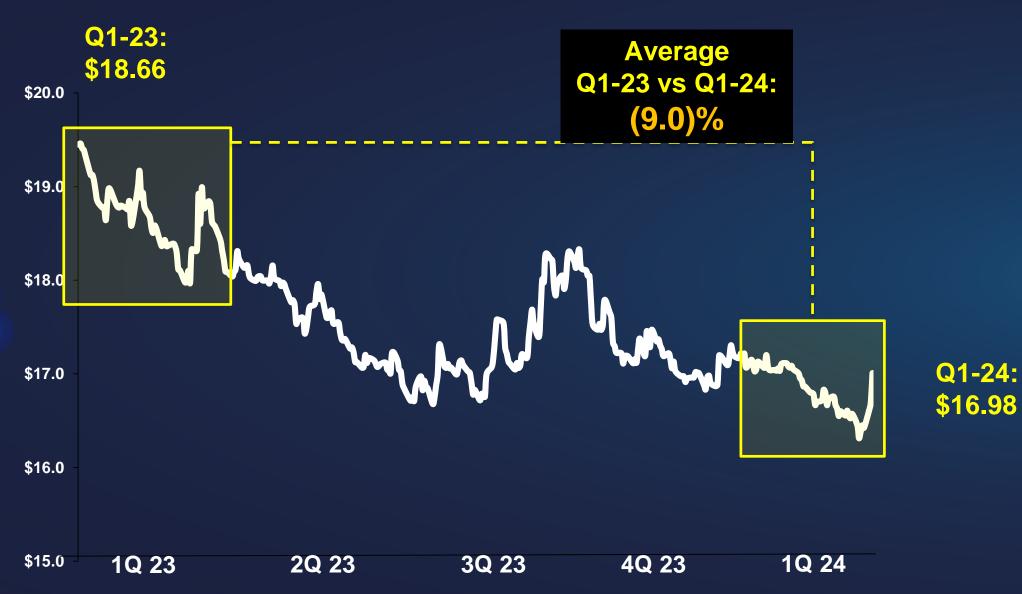
TOTAL

0.5%

9.7%



Exchange Rate: MXN / USD



Average exchange rate for each period. Source: Banxico.



• Net Revenues: 0.5% in USD (10.7)% in MXN

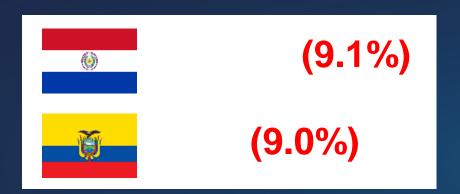
• EBITDA margin: 14.1%

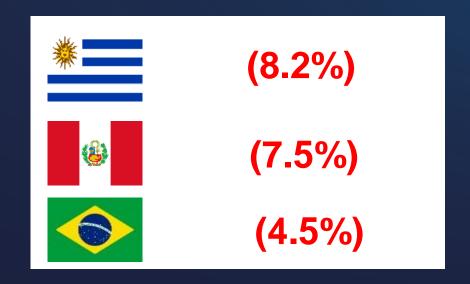
+500 bps

LatAm FX Depreciation

Local Currency vs MXN*







LATAM w/o Argentina Q1 2024



- Net Revenues Ps 1.25 billion
- EBITDA Ps. 420.9 million
- EBITDA margin 23.7%

Cash Conversion Cycle

	Q1 2024	Q1 2023	Δ
Receivable days Inventory days Payable days	100 113 110	94 124 113	6 -11 -3
Cash Conversion Cycle	103	106	-3

Days of Accounts Receivable (DSO)				
	Q1 2023	Q4 2023	Q1 2024	
Mexico Lat Am U.S.	123 77 51	89 101 53	99 95 60	
Consolidated	94	83	94	

Short Term Debt in Capital Markets:

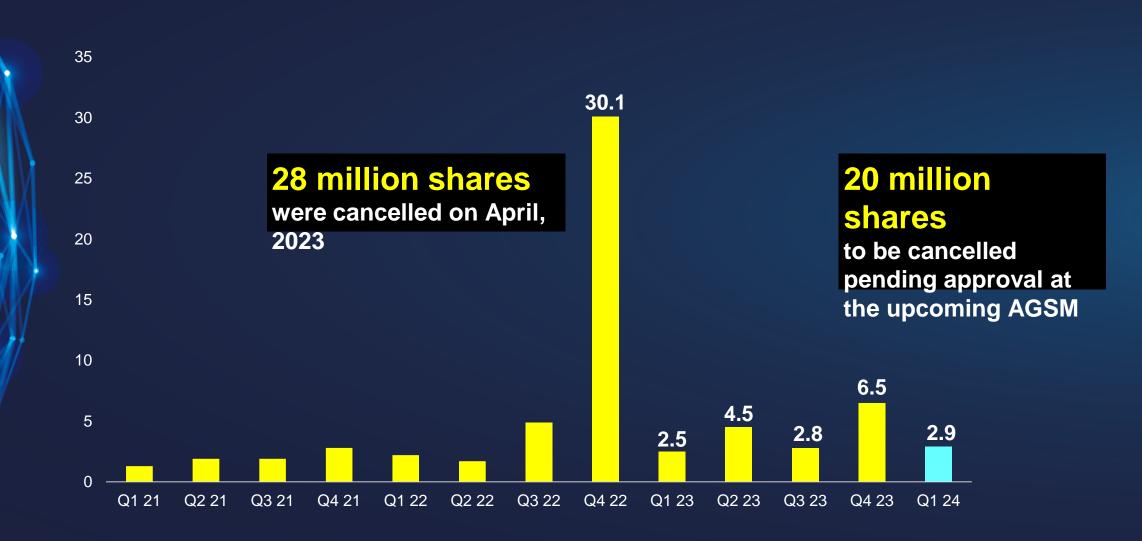
Monto de Emisión	\$125 millones	\$25 Millones	\$115 Millones	\$185 millones
Calificación	"F1+(mex)" por Fitch Ratings y "HR+1" por HR Ratings			
Clave	LAB 00224	LAB 00324	LAB 00424	LAB 00524
Plazo	168 días	364 días	77 días	168 días
Sobretasa TIIE 28	0.12%	0.15%	0.12%	0.14%
Fecha de Vencimiento	22 de agosto de 2024	06 de marzo de 2025	27 de junio de 2024	26 de septiembre de 2024

Financial Leverage

(Millions of MXN)

- Net Debt / EBITDA of 1.4x
- Long-term debt 66.1% of total

LABB Share buyback Million shares



Cash Dividend Payments

200 million on March 25th
 7th Dividend Payment

 The Company aims to continue paying dividends on a <u>Quarterly basis</u>





Economies Of Scale And Scope Driving Higher Gross Margins

Opportunity areas

Outsourcing

Producing



Raw Materials and Packaging Buying finished products

Fragmented raw material procurement

Direct control in all COGS components

Economies of scale



Labor Cost

Low scale, labor intensive processes

Un-synchronized Supply Chain Network State-of-the-art fully automated lines

Vertically integrated Supply Chain Network



Process

High setup times for changeovers

Highly efficient and flexible processes



Economies Of Scale And Scope Driving Higher Gross Margins

Op	oportunity areas	Outsourcing	Producing
litt	Suppliers	Higher COGS due to co-packers profit margin	Eliminate co- packers profit margin
	Logistics	Suppliers scattered throughout the country	Integration of suppliers to industrial park
LOGISII	LOGISTICS	Inefficient inbound and outbound truck-based logistics	Leverage freight consolidation and low-cost train logistics for exports
	Inventories	Higher inventories due to multiple warehouse network	Lower safety stocks required for raw materials and finished products



OTC Market Share By Country



Top Two Countries



ARGENTINA

MEXICO



Growth Potential

ECUADOR

position

PERÚ

position

6th.

4th.









Leadership





in the Region

> 30% share in Argentina

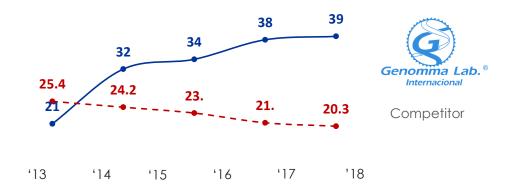


Profitability Through COGs Reduction

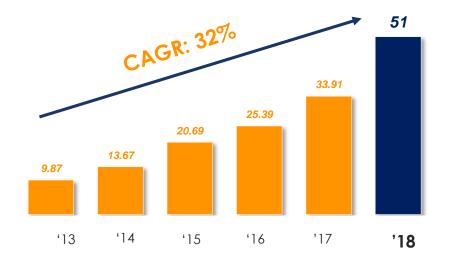




Market Share in units (%)



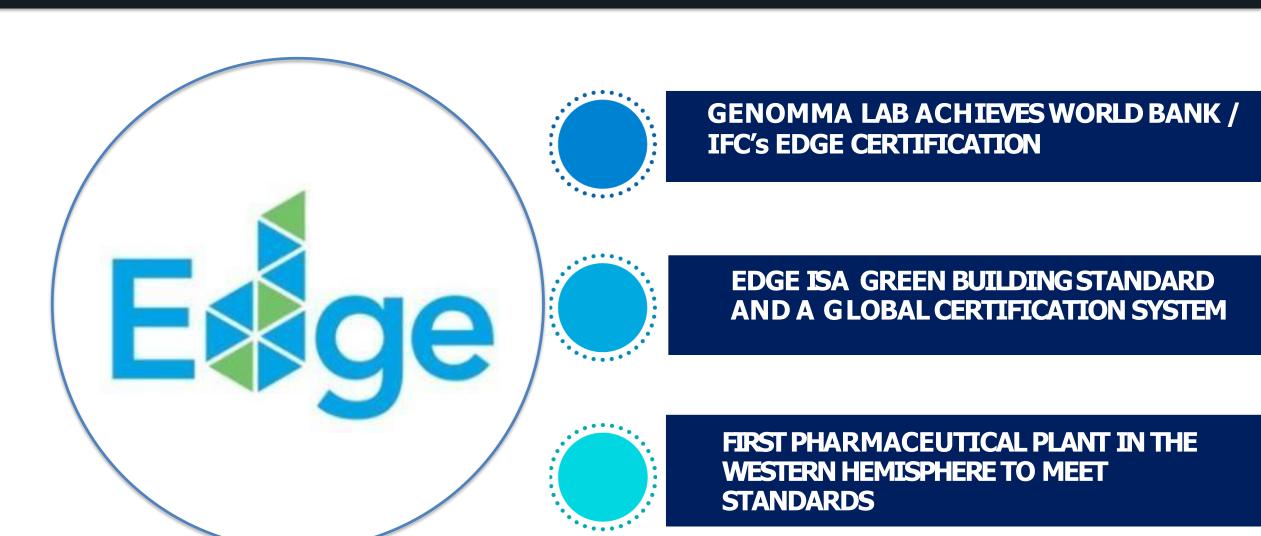
Net Sales in USD million



90



Industrial Complex - EDGE Certification





Industrial Complex - EDGE Certification

Plant design enables:



PERSONAL CARE PLANT SAVINGS:

- 31% in energy
- 41% in embodied energy

- **52%** in water
- 87 tons of CO2



PHARMA PLANT SAVINGS:

- 45% in energy
- 42% in embodied energy

- 37% in water
- 33 tons of CO2



DISTRIBUTION CENTER SAVINGS:

- 26% in energy
- 38% in embodied energy

- 54% in water
- 227 tons of CO2

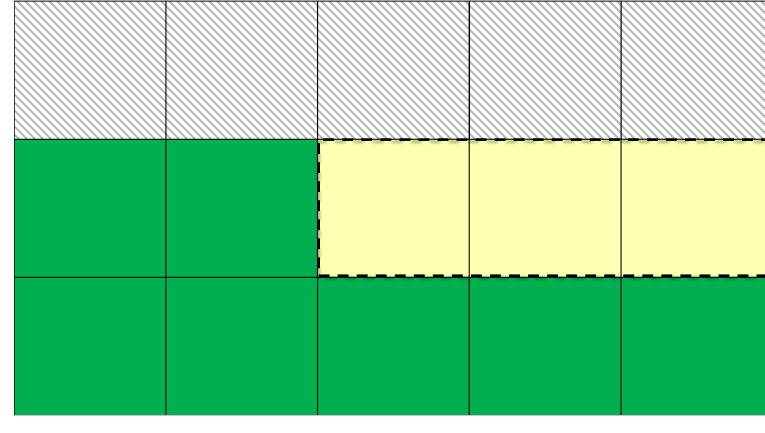


OTC Manufacturing Plant Permits Update

INTERNATIONAL GMPs

MEXICO GMP

SANITARY LICENSE





Granted



Pending Approval



Not submitted

Solid



Oral Liquid

Topical Liquid

Coating













IFC and Genomma Lab Multi-currency Long-term Loan

 IFC's first multi-currency investment in the pharmaceutical industry anywhere in the world



US\$60 million loan:

- CHILEAN PESOS
- PERUVIAN SOLES
- US DOLLARS
- MEXICAN PESOS
- COLOMBIAN PESOS



Enhancing our Megabrand potential

Example of Analgesics category











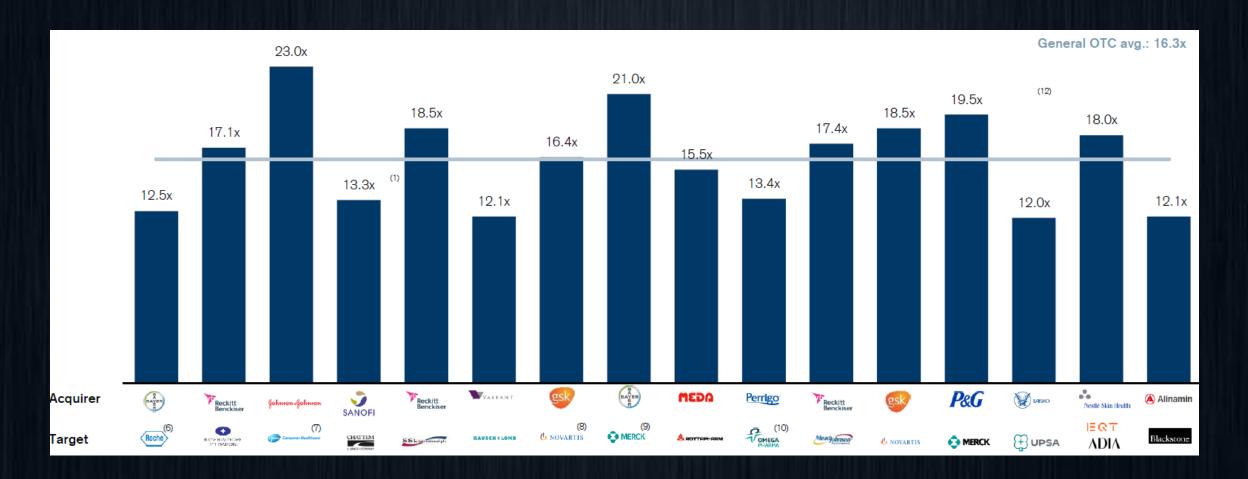


M&A Transactions in Consumer Health Categories EV / Sales Multiple



Source: Nicholas Hall

OTC Pharma EV / LTM EBITDA Transaction Multiples Average 16.3 x



Dynamism in M&A Pharma





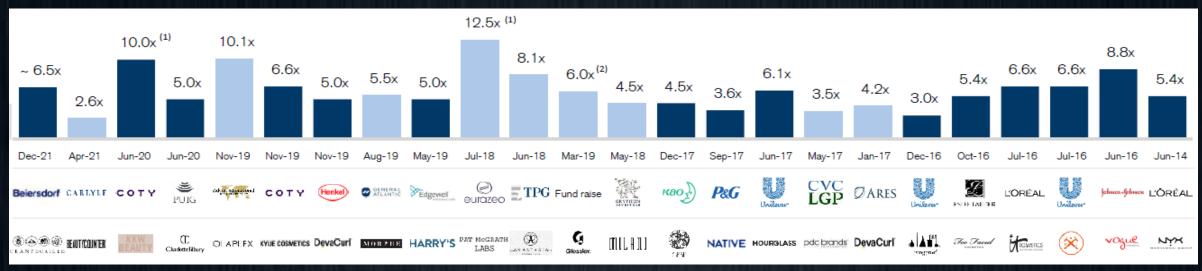








PERSONAL CARE Price/Sales Transaction Multiples



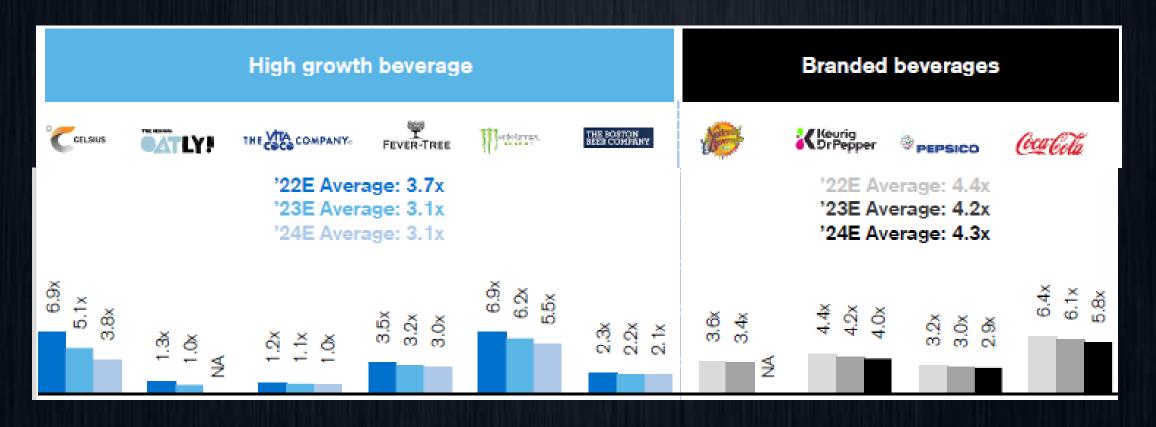
Source: Credit Suisse

SKIN CARE Price/Sales Transaction Multiples



Comparables in the **Beverage** Industry

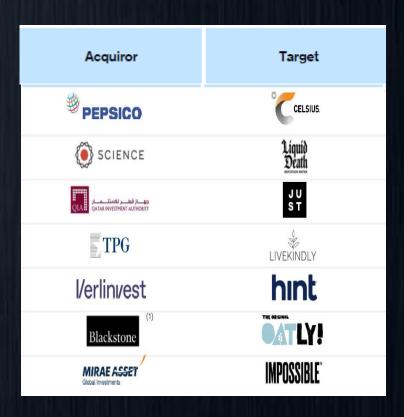
BEVERAGES EV/Sales Transaction Multiple



M&A Dynamism in the Beverage Industry Focused on high growth / high margin brands









Genomma Brands Estimated Value

PS. BILLION	NET SALES	CATEG	ORIES ESTIMAT	ED VALUE
	2022	3X	4X	5X
SKIN CARE	3.7	11.0	14.7	18.3
ANALGESICS	2.9	8.8	11.8	14.7
COUGH & COLD	2.0	6.0	8.0	10.0
HAIR CARE	1.8	5.5	7.3	9.2
ISOTONIC BEVERAGES	1.6	4.9	6.5	8.2
GASTO	1.0	2.9	3.9	4.9
RAZORS & BLADES	0.1	0.3	0.5	0.6
OTHERS	3.7			
TOTAL (13.	.2) 16.9	39.5	52.7	65.9