



INVESTOR RELATIONS CORPORATE PRESENTATION



Safe Harbor Disclosure

This presentation may contain certain forward-looking statements and information relating to the Company that reflect the current views and/or expectations of the Company and its management with respect to its performance, business and future events. Forward looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words like "believe," "anticipate," "expect," "envisages," "will likely result," or any other words or phrases of similar meaning. Such statements are subject to a number of risks, uncertainties and assumptions. We caution you that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in this presentation and in oral statements made by authorized officers of the Company.

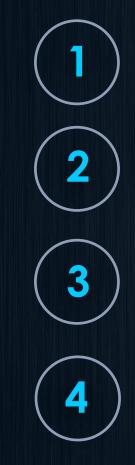
Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. Risks and uncertainties include, but are not limited to: risks related to the impact of the COVID-19 global pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, material delays, supply chain disruptions and other impacts to the business, or on the Company's ability to execute business continuity plans as a result of the COVID-19 pandemic, economic factors, such as interest rate and currency exchange rate fluctuations; competition, including technological advances, new products attained by competitors; challenges inherent in new product development; the ability of the Company to successfully execute strategic plans; the impact of business combinations and divestitures; manufacturing difficulties or delays, internally or within the supply chain; significant adverse litigation or government action, including related to product liability claims; changes to applicable laws and regulations, including tax laws; changes in behavior and spending patterns of purchasers of products and services; financial instability of international economies and legal systems and sovereign risk.

A further list and descriptions of these risks, uncertainties and other factors can be found within the Company's related filings with the Bolsa Mexicana de Valores. Any forward-looking statement made in this release speaks only as of the date of this release. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.





Content



Who We Are: Our Footprint

4-year Profit & Growth Strategy

Unleashing Shareholder Value

Financial Review



* New High-Growth Strategy

 Leading Pharmaceutical and Personal Care Company

- Consistent base growth
- Best-in-Class Go-Tomarket
- Superior Brand Value (Methodology, Quality, Communications, Accesibility)



- "The ideal Partner for Latin America and the U.S. Hispanic Market"
- Europe : United Pharmaceuticals
- U.S. : Edgewell

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- Japan : Rohto
- Israel : Oramed
- Assessing selected <u>high-ROIC</u> potential partnerships focused in
 - 1) Aging population
 - 2) Gen Y and Z markets
 - 3) Climate and sustainability positive impact
 - 4) Technology leveraging our capabilities

Footprint : Latin America

CHALLENGES

- General economy stagnation
- Political inestability
- Employment & Livelihood crisis
- Increment in illicit economic activity
- Countries recessions

OPPORTUNITIES

- Population + 663 million (2x USA)
 - GDP per capita 0.2 x USA
 - Total GDP = 0.4x USA
- Median Age : **31** years
- Inequality translates into different consumer categories mass market
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 - masstige

Genomma's Solid Base Business



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Single Digit Growth 3 out of 14 categories

Infant Formula impacted by Palm Oil Contingency

Anti-acne, Cosmetics & Skin Care categories impacted by lockdowns

Net sales growth (Full Year 2022 vs Full Year 2021)

"Confidential"



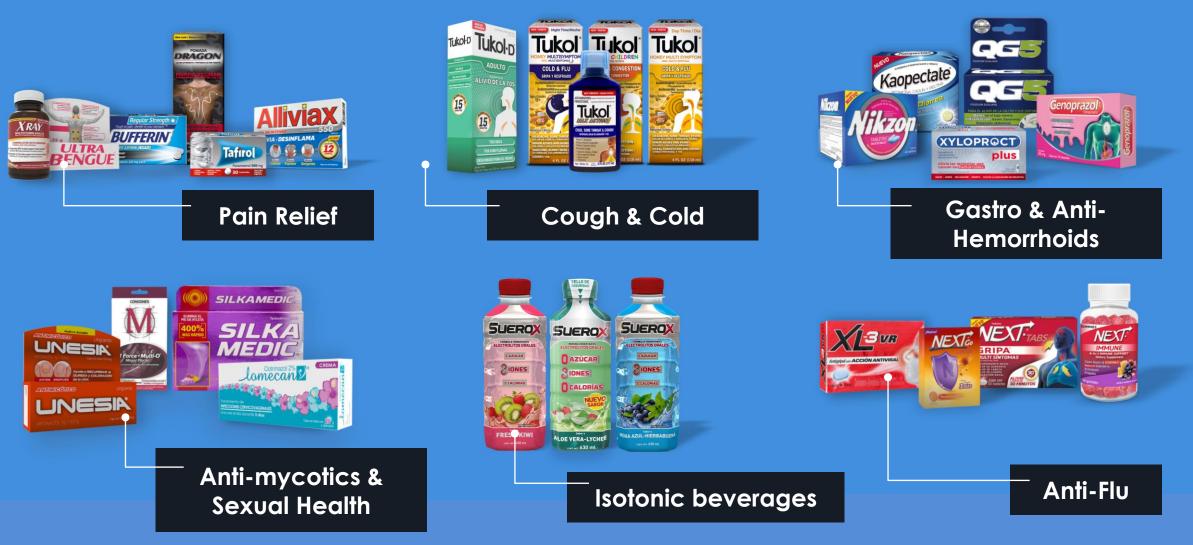
Genomma Lab Internacional : Base Business

 Genomma develops, manufactures and markets a broad range of premium branded products, many of which are leaders in their categories





Over The Counter Products (OTC): 56.8% Of Total Sales*





Personal Care Products (PC): 43.2% Of Total Sales*





New Categories:









Antibacterial

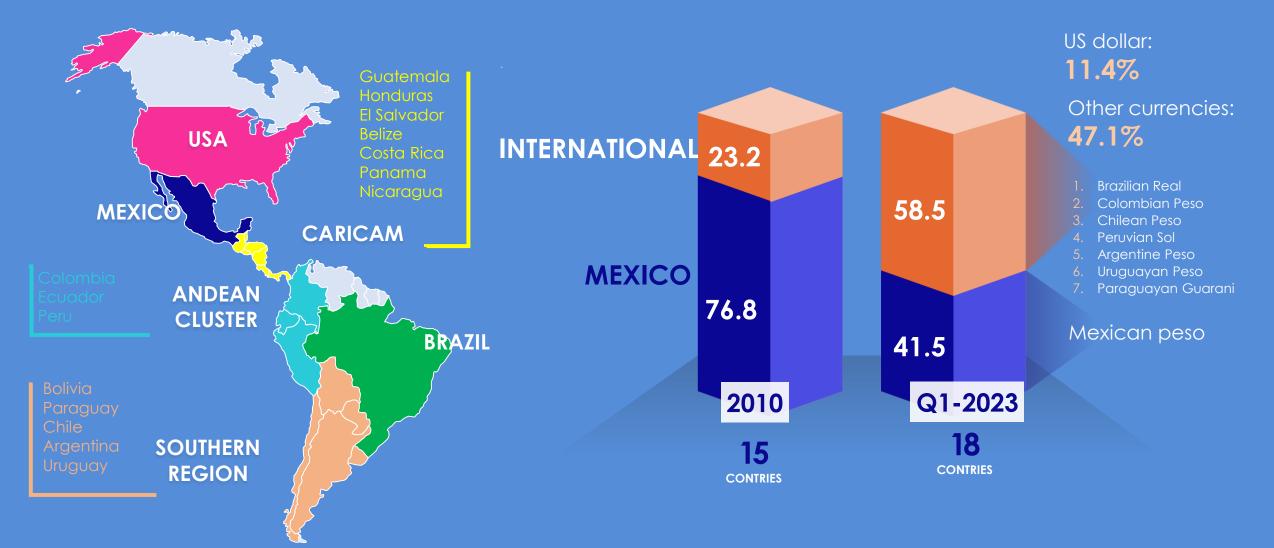
Male Care & Grooming

Infant Nutrition

February 2023 🚺



Proven International Business Model





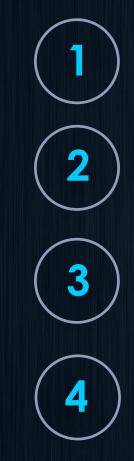
Genomma Lab Internacional in Summary



Asepxia, Cicatricure, Suerox, Tio Nacho, Tafirol, Novamil, Groomen, Goicoechea, XL-3, Alliviax, Nizkon, QG-5, Lomecan, Unesia, Sistema GB, Teatrical, DiabeTX, Vanart As of December, 2022



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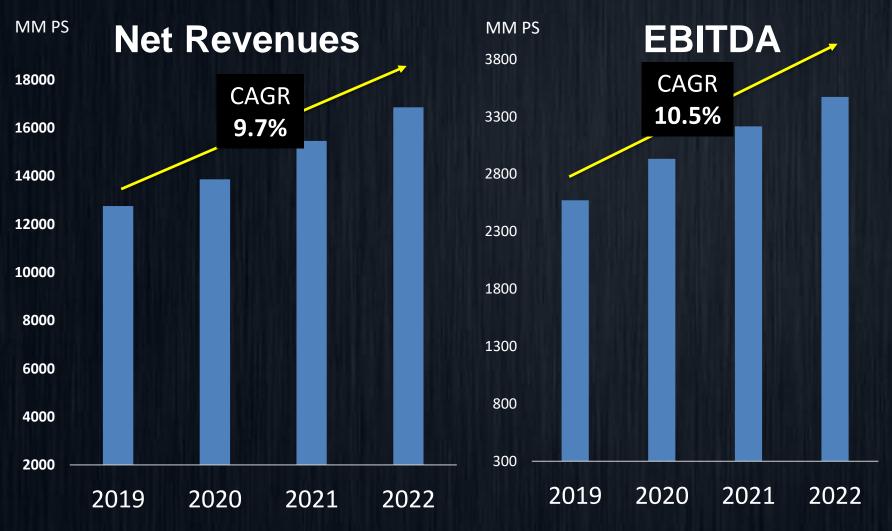
2 4-year Profit & Growth Strategy



Strategic Goals



Evolution of Growth Strategy 4-year trend : consistent Sales and Profit growth



INITIATIVES TO FURTHER IMPROVE PROFITABILITY

- Manufacturing Plant and Supply Chain synergies
- Al-based media investment optimization
- Cost optimization strategies
- Strategic Partnerships leveraging infrastructure and capabilities
- Sweeten Product Portfolio Mix



Growth Strategic Framework \rightarrow 2025



"Confidential"



Royal Jelly Shampoo Healthy Hair, Healthy Planet

Conscious communication

100% sustainable packaging



100% recycled and recyclable PETE bottle

Recycling meeting points

Product Innovation



Recycled

Eco-friendly____



HAMPOO

High quality ingredients

February 2023

Product Innovation

Cicatricure[®] GOLD LIFT



New High (Inorganic) Growth Strategy

M&A

• Current environment : high valuations due to global apetite in OTC and PC brands, and low interest rates

PARTNERSHIPS

- Innovative products and services
- Extensive R&D capabilities
- Low capital investments
- Leverage existing manufacturing infrastructure

High ROIC -> Shareholder value creation

"The ideal Partner for Latin America and the U.S.Hispanic Market"





UP Internationa



Strategic Alliances





New category with growth potential for Mexico & LatAm

Manufactured by Edgewell PC (Strategic Partnership)

> Market Value opportunity of >100mm USD

> > February 2023



Strategic Alliances



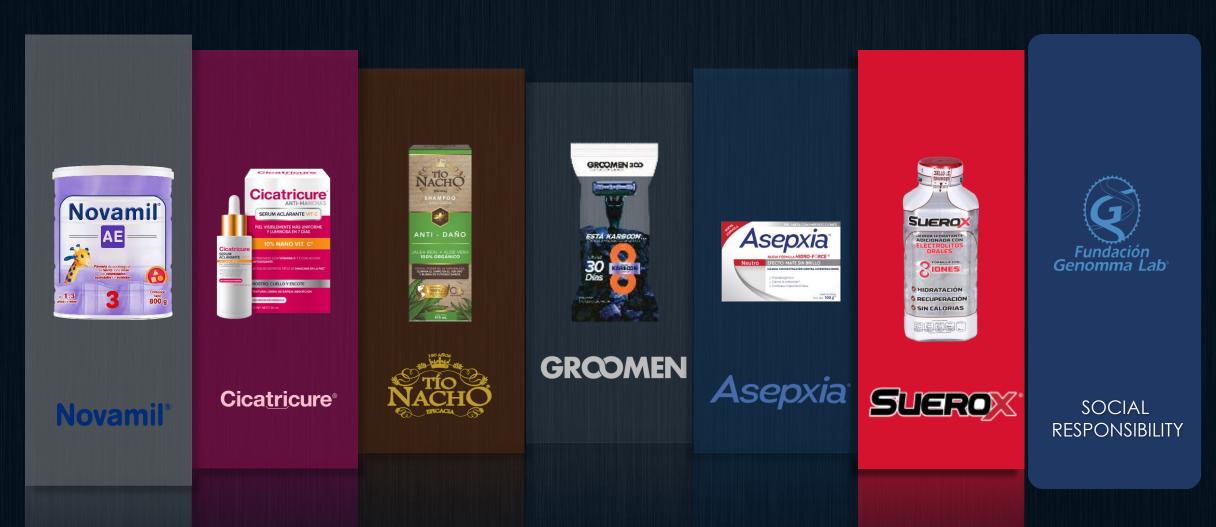


- Developing a franchise business to expand the presence of power brands in other territories, partnering with strong local players overseas
- Low cost manufacturing, sustainable products
- Full marketing/advertising and Point-of-Sale material



Superior Brand Communication



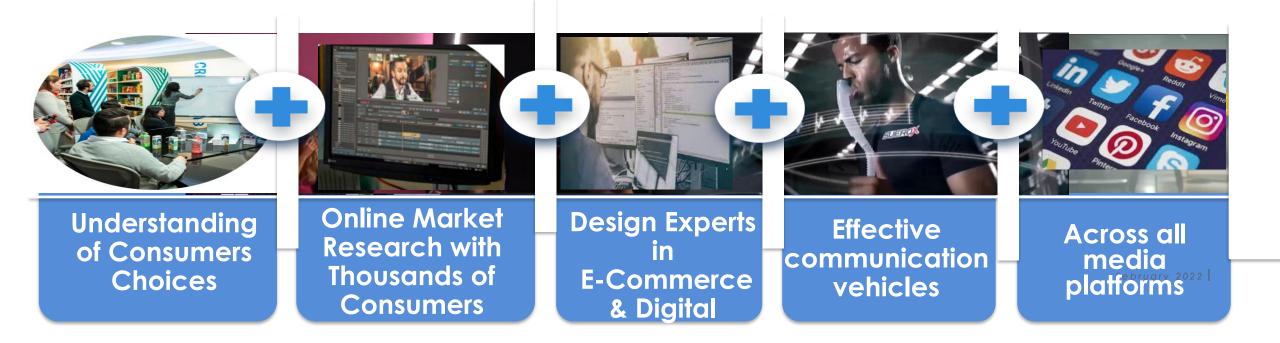


Click on images to watch the latest product communication



Proprietary Process to Win the Consumer Experience

Always-on Analytics and Precision Marketing



The largest <u>Content Studio</u> (25 years) in the world of CPGs and Pharma Companies, now including <u>Digital Content</u>

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TV, Digital, Multi-format capabilites

- 25 years developing the largest multi-media content in Latin America
 - > 2.1 PetaBytes of media content (Over 2,140,000,000 GB of photos, videos, animation & digital content produced in-house)
- Cost to produce content: 70-80% lower cost
- Use of AI to optimize media investments



From the Bottom-of-the-Pyramid to the top Best in Cass Go-to-Market

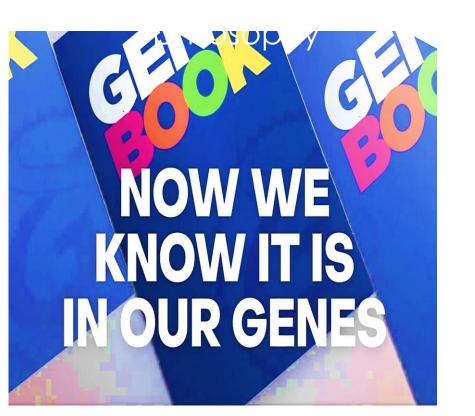
Multi- Channel Traditional Channel Superior POS visibility **Modern Trade** +308,000 Pharma Wholesalers Points of Sale Pharma Chain 5059 • E-Commerce (B2C) Amazon & other e-Retailers **Cicatricure** Direct Sales Distribution (DSD) • **Independent Pharmacies** Mom & Pops (bodegas) SALLIDARI QUE SE SIENTE



Corporate Culture & Organization

Genomma Way









Equal opportunity

How are we doing it?

- Upskilling
- Competitive
 - Compensation
- Career Development
- Connected Organization



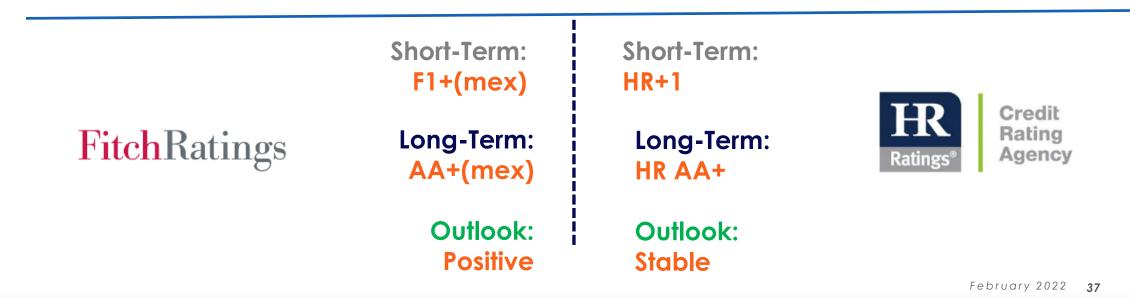
2025 Sustainability Strategy



February 2022 36



- CASH DIVIDEND
- SHARE BUY-BUCKS
- OPTIMIZE FINANCIAL LEVERAGE
- STRATEGIC PARTNERSHIPS / M&A





World-class Manufacturing & Supply Chain



PC Manufacturing Facility Update

0 CALORÍA

FRESA-KIW





Suerox® Manufacturing Line +8,000,000 bottles

produced in Dec-22

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ORA AZUL-HIERBABUENA

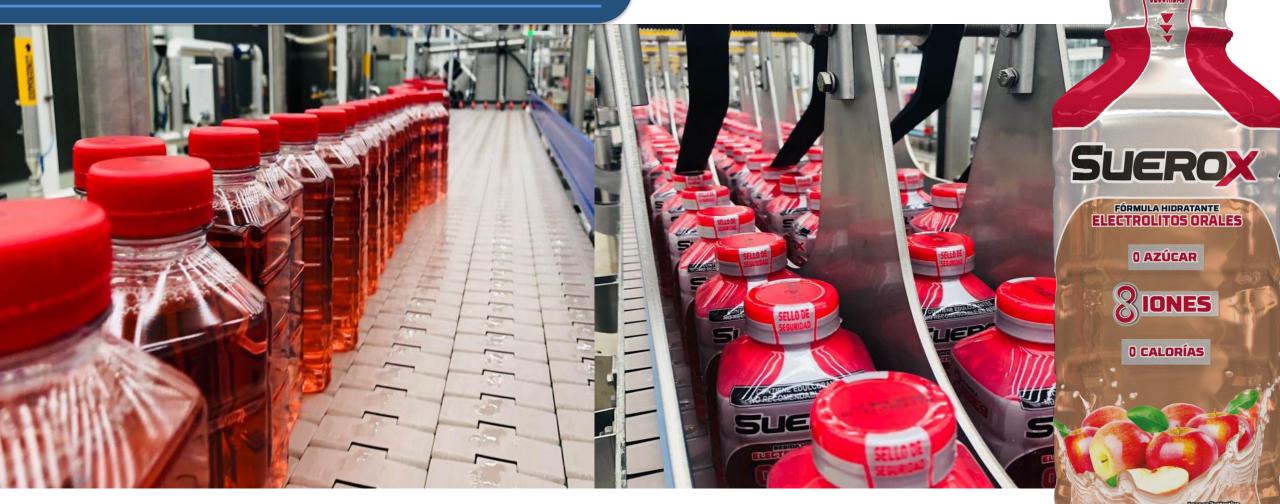
39

ALOE VERA-LYCHEE



PC Manufacturing Facility Update

Isotonic Beverage Line



Sabor a

MANZANA



Central Warehouse, PC and OTC Manufacturing Facility















OTC Manufacturing Facility Update

Tube filling equipment for semisolid production line





Semi-solid production line





Water chiller system for OTC Plant



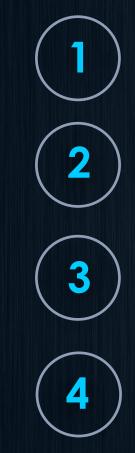


Tanks system for liquid OTC production

State-of-the-art equipment



Content



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3. Lebb



25 years Building what no other Company has !

- 1.5 million minutes on the air every year
- # 1 TV advertiser in LATAM
- 1,700 new Spots produced every year
- 12,000 Spots produced in our history
- 3 days to produce a new campaign
- 10,000 USD is the aprox cost of a new spot
- Continuous innovation capabilities
- **20 Countries** with fully owned and standardized operations
- Best of Industry executives / talent
- 6 months is what it takes to fully roll out a new brand to all countries
- Strongest local government and regulatory know-how
- + 400,000 POS touched on a weekly basis
- 384 direct customers
- 1,900+ "feet on the street"
 Unique GTM platforms
 BIC in POS Marketing



Consumer Communication

*In HPC category

Geographic Footprint

GTM

Strengthening CORE CATEGORIES

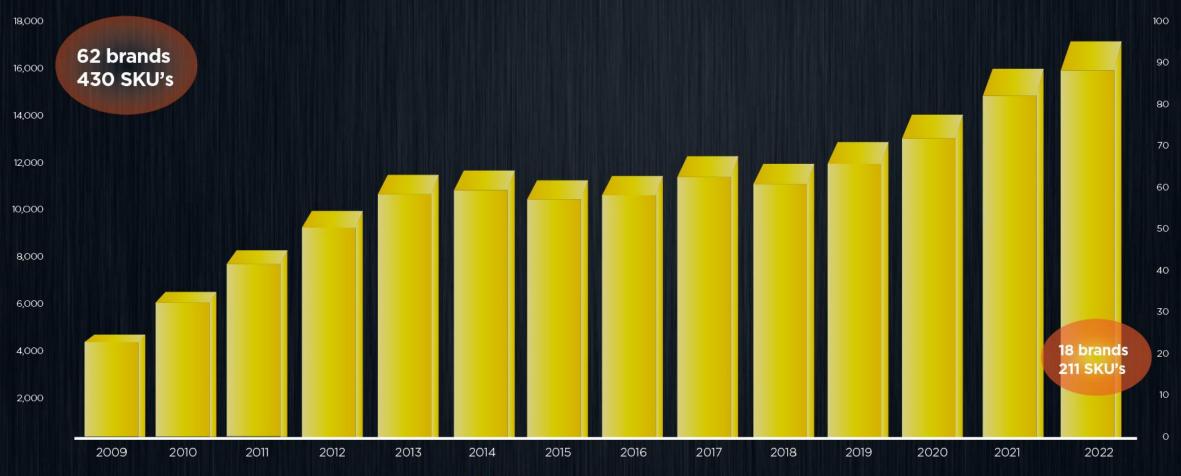
Shareholder value creation



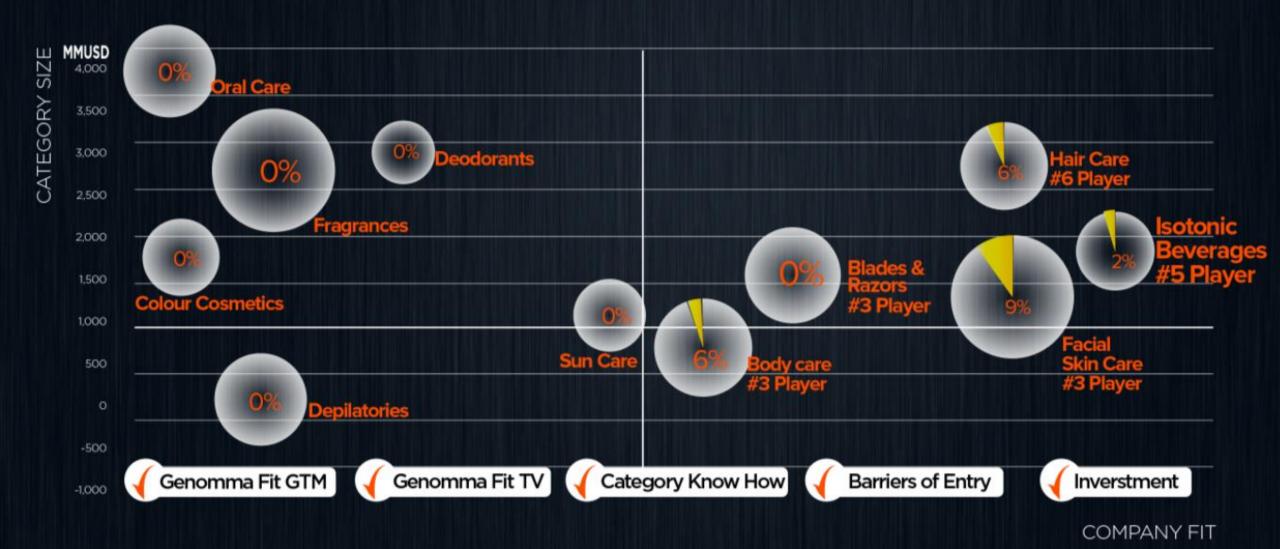


Packaging/ product reengineering

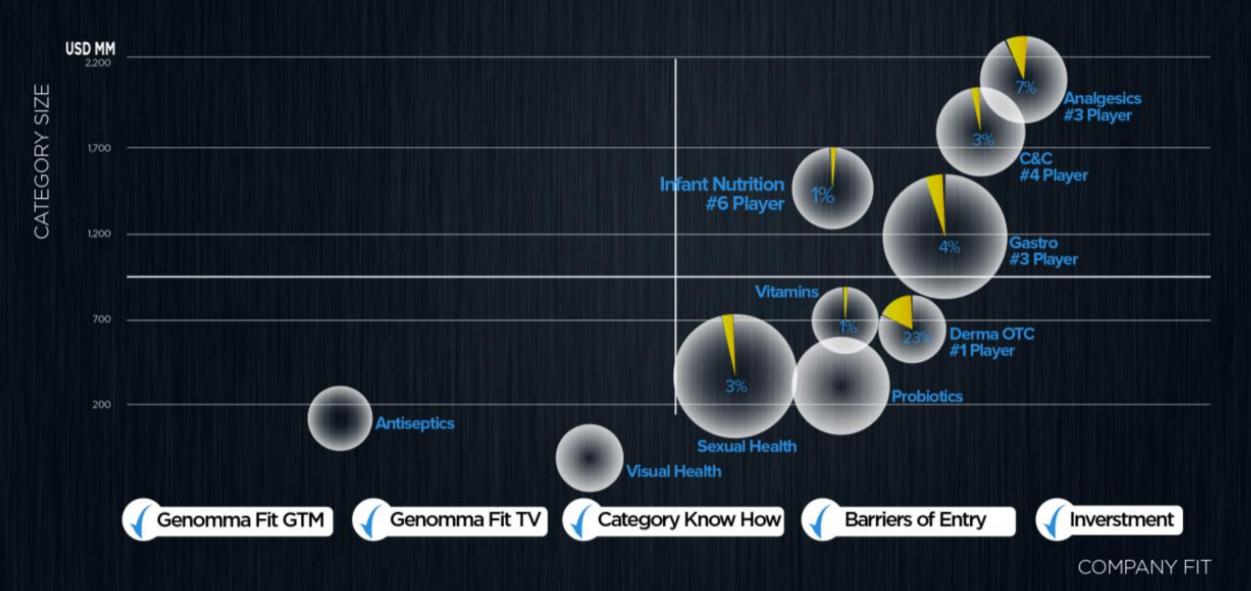
Strengthening Core Brands



CHOSEN PERSONAL CARE CATEGORIES



CHOSEN OTC CATEGORIES



+ 10 Bn Building Blocks

ISOTONIC BEVERAGES	SUEROX	+2,850 MM	Grow SOM Geographic Expansion Product Innovation
GASTRO	Genoprazol	+1,140 MM	Grow SOM Geographic Expansion GTM
SKIN CARE/ DERMA	Cicatricure Asepxia	+1,000 MM	Grow SOM Product Innovation
HAIR CARE	NACHO MEDIES	+950 MM	Grow SOM Product Innovation
ANALGESICS	X BALY Alliviax	+810 MM	Grow SOM Product Innovation GTM
C&C Tuko	d Mess XL2	+800 MM	Grow SOM Product Innovation GTM
INFANT NUTRITION	Novamil	+500 MM	Grow SOM Geographic Expansion
RAZORS & BLADES	GROOMEN	+150 MM	Grow SOM Geographic Expansion
OTHERS		+1,800 MM	
+\$10,000 MM			

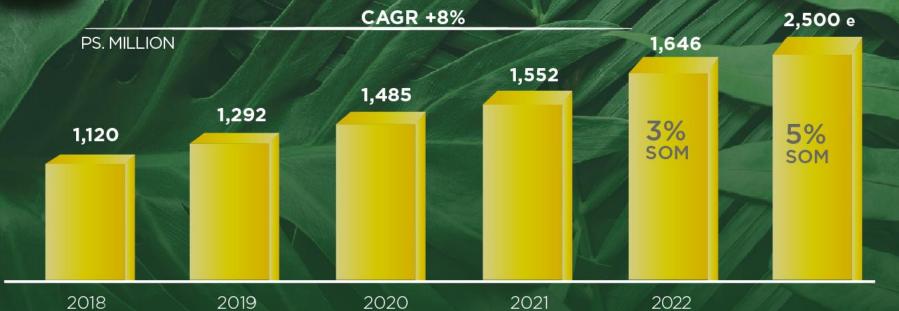




Category size: SOM: 2.5 BNUSD (3%)

Leads the natural products industry trend 100% sustainably sourced packaging

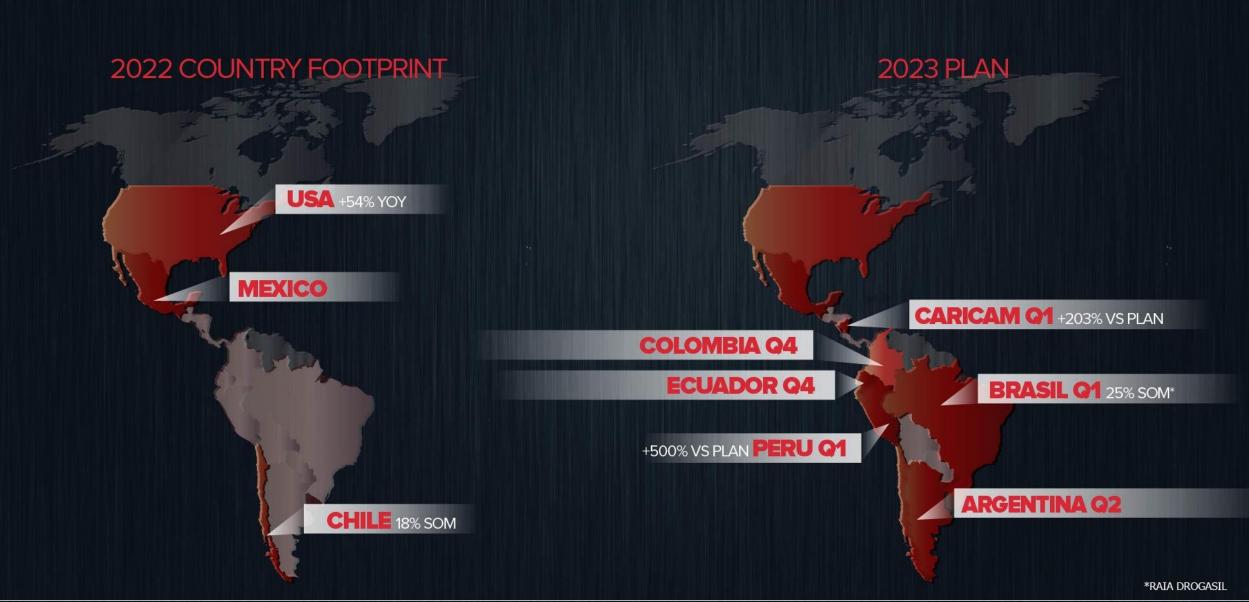
Net Sales and share of market evolution



	YTC '22	MARKET LEADER YTC '22
Chile	6.9	11.9
Brasil	4.8	9.7
Colombia	4.2	7.6
Perú	4.0	11.5
Argentina	3.6	13.8
México	2.1	10.6
USA	0.3	8.1
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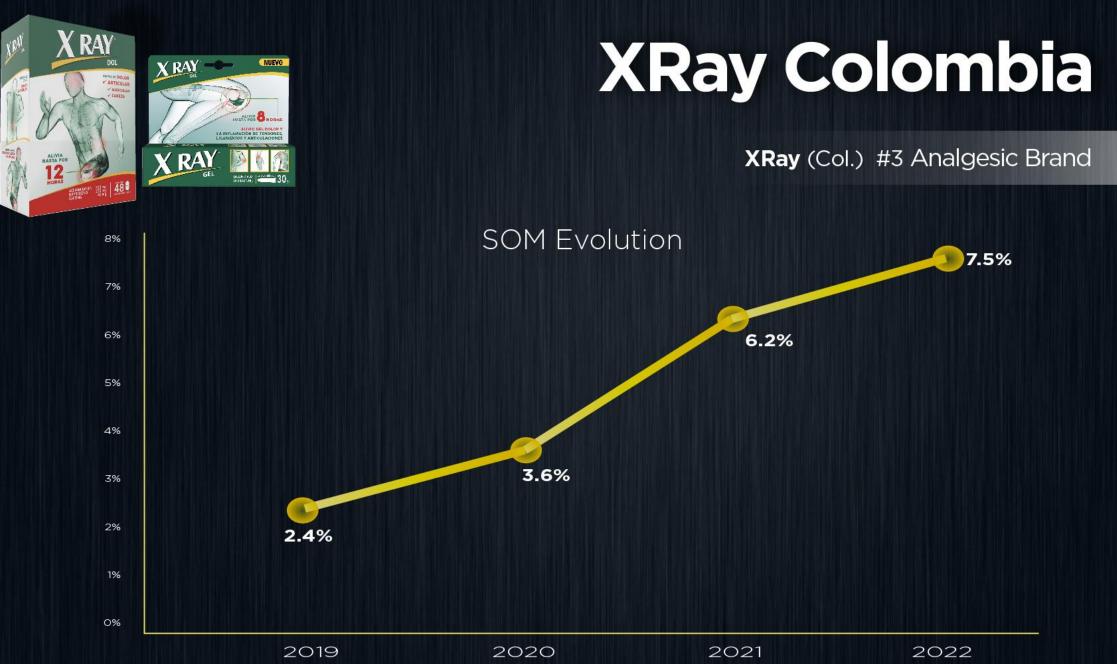
Analgesics 2 Bn USD (5%)

Tafirol (Arg.) #1 OTC brand Alliviax (Mx.) #3 Analgesic Brand XRay (Col.) #3 Analgesic Brand

Net Sales and share of market evolution



*Source: Knobloch



Analgesics Megabrand







Analgesics 2 Bn USD (5%)

Tafirol (Arg.) #1 OTC brand Alliviax (Mx.) #3 Analgesic Brand XRay (Col.) #3 Analgesic Brand

Net Sales and share of market evolution





GRODMENCategory size:SOM:1.2Bn USD (0,5%)

Superior technology Diamond coating VS DLC* Coating

16% som

SYSTEMS

Diamon like carbon

SHARE OF MARKET IN CHILE



6%

SOM

CARTRIDGES



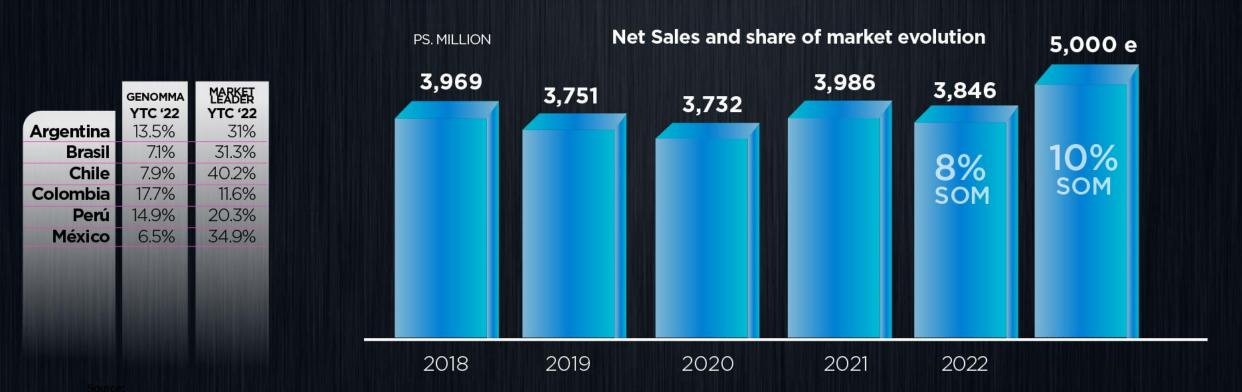
Total category size: 65 mm USD. Blade systems segment size: 6.4 mm USD



Skin Care/ Derma CATEGORY

ma Category size: SOM: 2.4 Bn USD (8%)

Genomma Lab #1 Category



*Source: EUROMONITOR RETAIL/ OFF TRADE VALUE









Honey

Tukol

Tukol

SILKA

ATHLETE'S FOO

ATHLETE'S FO

SILKA

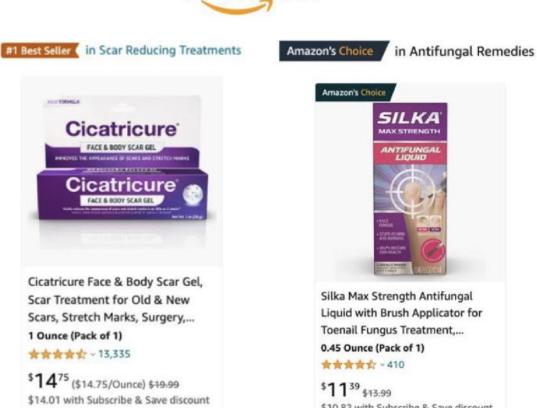
SILKA



Genomma Core Categories

e-Commerce

From \$0 usd to \$10MM usd in net sales +400% in last 18 months



amazon

Silka Max Strength Antifungal Liquid with Brush Applicator for Toenail Fungus Treatment,...

\$10.82 with Subscribe & Save discount

+ 1.8 Bn Productivity Building Blocks

OPTIMIZATION AREAS

MANUFACTURING PLANT	MXN 600 mm	-San Cayetano
VERTICAL INTEGRATION	MXN 100 mm	-Vertical integration
PRODUCT COST	MXN 300 mm	-Packaging reengineering -Formula reengineering -Scale negotiations
SGM&A	MXN 400 mm	-Advertising & Marketing expenses -Headcount -Administrative expenses
GTM EXPENSES	MXN 400 mm	-Gross to net -Product mix -Customer tailing -Instore as media

+MXN 1,800 MM

Productivity Examples Vanart

MXN 93 MM SAVINGS

Implemented productivity actions in Vanart:

- Packaging reengineering
- Formula reengineeing
- Vertical integration of the bottle production process
- Packaging & Raw Materials re-negotiations









Productivity Examples CARTON FOLDING ESTANDARIZATION PROJECT

From 72 SKUs to 12 SKU's + MXN 20/30 MM





What to expect in 2023

Double digit growth in all markets (including Mexico) in local currency

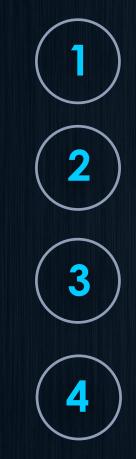
Mid single digit growth in MXN
 (high dependance on strength/weakness of MXN)



EBITDA Margin expansion will follow an exponential growth curve



Content



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3-year Profit & Growth Strategy

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Income Statement

Thousands of Mexican pesos	FIRST QUARTER				
	2023	% Sales	2022	% Sales	
Net Sales	1 170 000	100.0%	1 01 1 900	100.0%	
	4,178,228		4,014,809		
Cost of goods sold	1,614,496	38.6%	1,501,655	37.4%	
Gross Profit	2,563,732	61.4%	2,513,154	62.6%	
Selling, general and administrative expenses	1,744,884	41.8%	1,747,806	43.5%	
Other (income) expense	(48,500)	(1.2)%	(61,263)	(1.5)%	
EBITDA	867,348	20.8%	826,611	20.6%	
Depreciation and amortization	63,544	1.5%	51,406	1.3%	
Income from operations	803,804	19.2%	775,205	19.3%	
Interest expense	(182,002)	(4.4)%	(100,159)	(2.5)%	
Interest income	34,885	0.8%	9,739	0.2%	
Foreign exchange result	(129,400)	(3.1)%	(25,974)	(0.6)%	
Inflationary result from monetary position	(23,613)	(0.6)%	(132,281)	(3.3)%	
Comprehensive financing income (cost)	(300,130)	(7.2)%	(248,675)	(6.2)%	
Associated company	(12,419)	(0.3)%	(27,727)	(0.7)%	
Income before income taxes	491,255	11.8%	498,803	12.4%	
Income tax expense	133,250	3.2%	159,617	4.0%	
Consolidated net income	358,005	8.6%	339,186	8.4%	
Consolidated net income	358,005	8.6%	339,186	8.4%	

Financial Position



Thousands of Mexican pesos	As Marc	As of December 31,	
mousanus or mexican pesos	2023	2022	2022
ASSETS			
CURRENT ASSETS			
Cash and equivalents and restricted fund	1,249,044	1,553,561	1,503,871
Clients - Net	4,437,883	4,479,350	4,270,528
Recoverable Taxes	1,636,887	1,449,304	1,625,167
Other accounts receivable*	1,045,604	1,522,134	868,468
Inventory - Net	2,338,151	2,420,018	2,397,039
Prepaid expenses	782,627	682,142	647,171
Total current assets	11,490,196	12,106,509	11,312,244
Non-current assets			
Trademarks	4,976,553	4,986,706	4,976,690
Investment in shares	763,011	724,100	787,752
Building, properties and equipment – Net	3,578,665	3,368,433	3,546,846
Deferred income tax, assets and others	963,703	922,739	937,223
Assets by right of use	72,237	55,357	45,775
Total non-current assets	10,354,169	10,057,335	10,294,286
TOTAL ASSETS	21,844,365	22,163,844	21,606,530



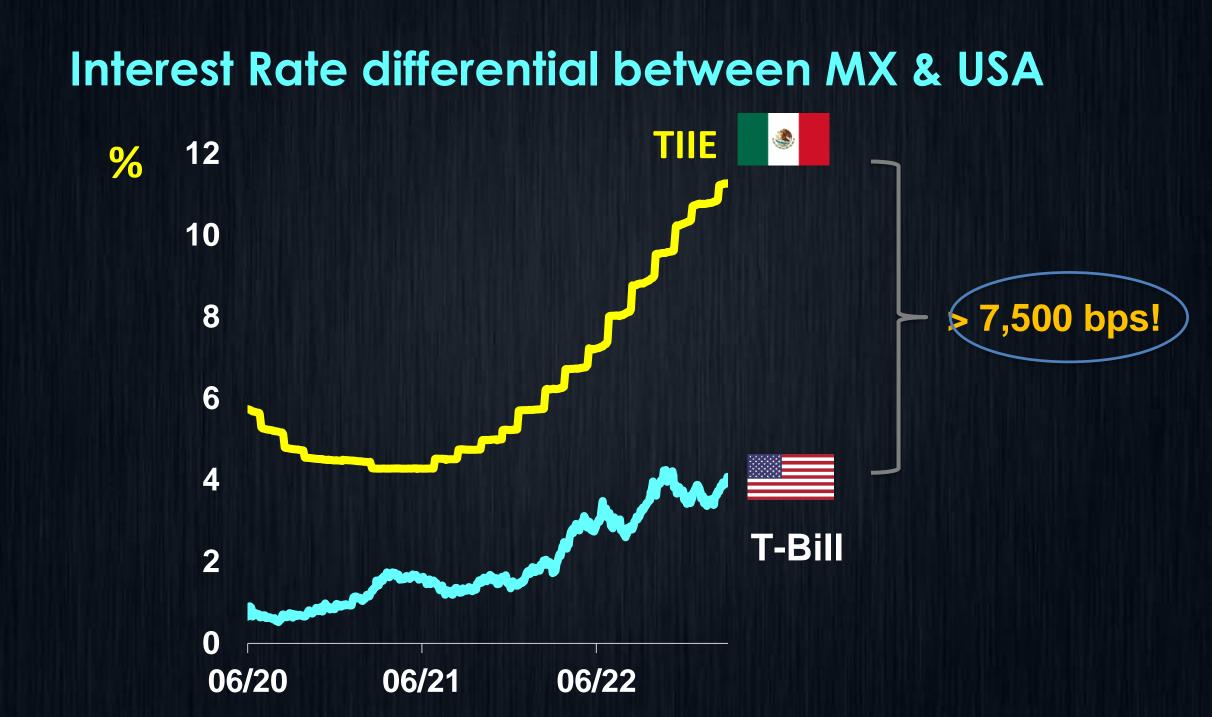
Thousands of Mexican pesos	As of March 31,		As of December 31,
	2023	2022	2022
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current Liabilities			
Short-term debt & Current portion of long-term debt	4,724,471	1,702,726	4,826,146
Suppliers	1,595,271	1,796,439	1,790,380
Other current liabilities	2,737,175	2,985,405	2,458,567
Income tax payable	441,745	490,059	281,350
Total current liabilities	9,498,662	6,974,629	9,356,443
Non-current liabilities			
Long-term debt securities	-	2,491,850	-
Long-term loans with financial institutions	1,400,027	1,218,051	1,551,515
Deferred income tax and other long term liabilities	535,724	689,801	515,491
Payable dividends to shareholders	30,581	408,244	30,581
Total liabilities	11,464,994	11,782,575	11,454,030
Stockholders' equity			
Contributed Capital	1,912,967	1,912,967	1,912,967
Retained earnings	10,318,834	9,767,166	10,045,828
Cumulative translation effects of foreign subsidiaries	(85,375)	(44,144)	(70,757)
Repurchased shares - Net	(1,769,393)	(1,257,058)	(1,737,876)
Fair value through profit OCI	2,338	2,338	2,338
Total stockholders' equity	10,379,371	10,381,269	10,152,500
TOTAL EQUITY AND LIABILITIES	21,844,365	22,163,844	21,606,530

Exchange Rate: MXN / USD

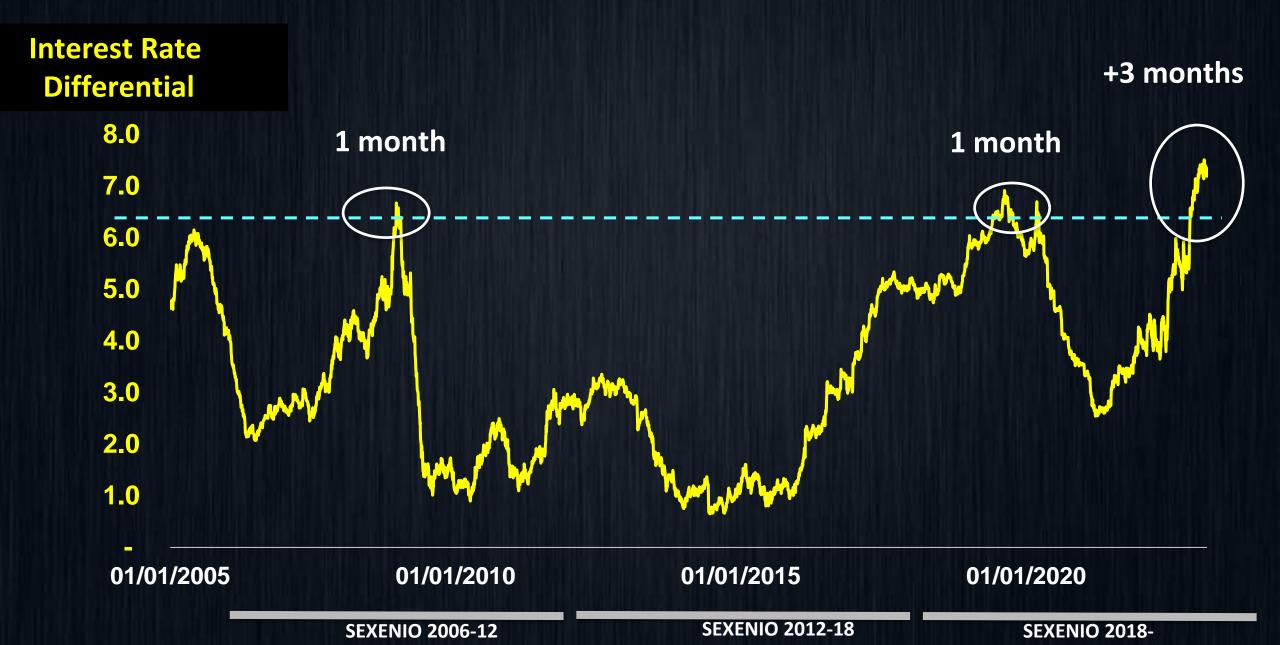


MXN appreciation vs. Interest Rate differential between MX & USA



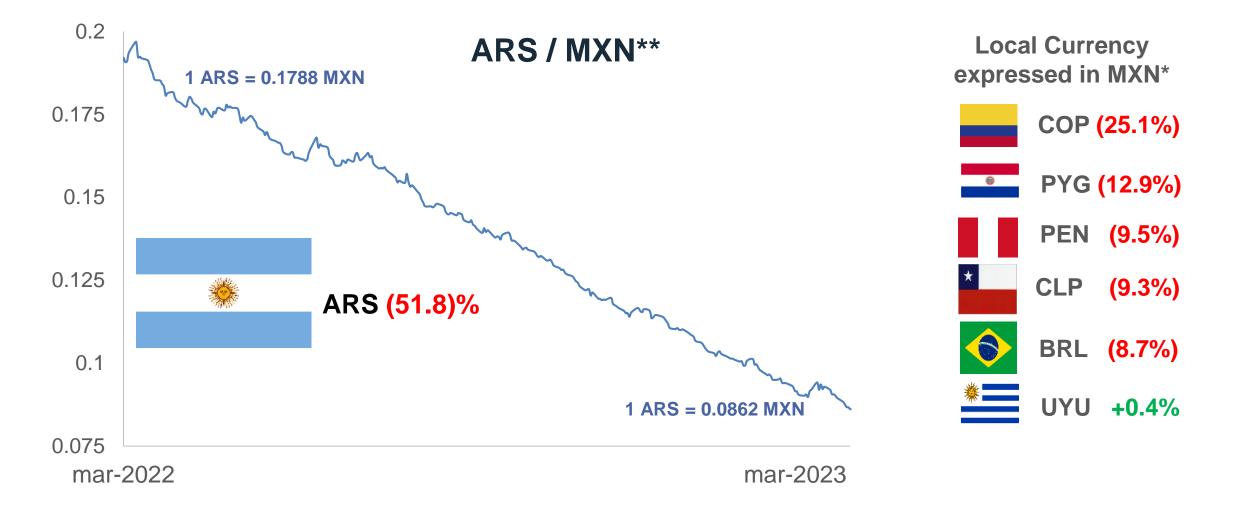


18-year Evolution of Interest Rate differential (MX vs USA)







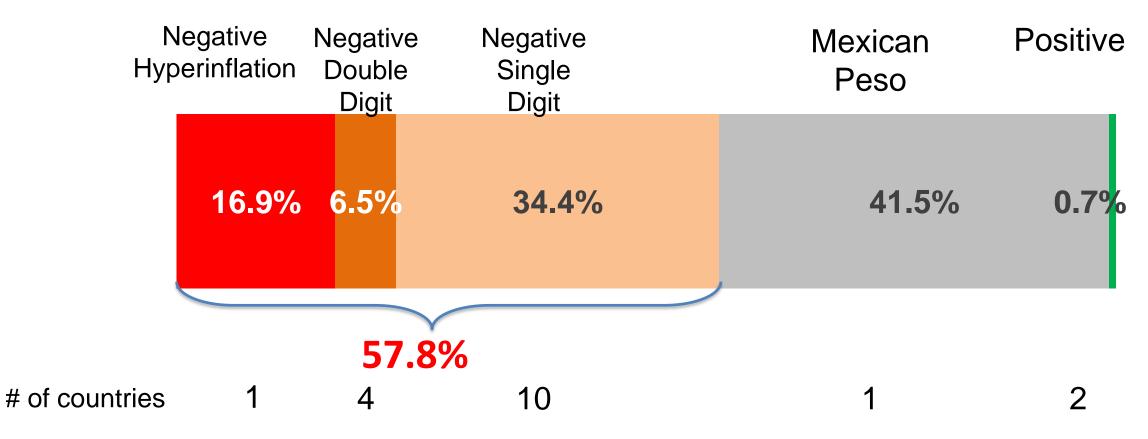


*Average Exchange rate Q1-2022 vs. Q1-2023.

**Exchange rate for the ARS/MXN at the end of each Quarter.

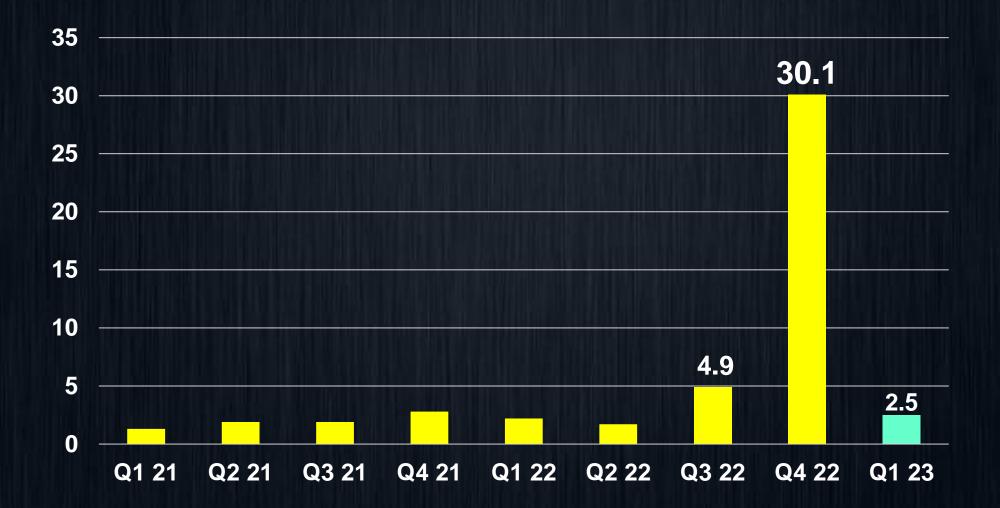


Consolidated Sales classifed by relative FX depreciation vs MXN, year-on-year



LABB Share buyback

Million shares



Canceling Shares

28 million shares to be cancelled in April 28

 New total number of shares outstanding <u>1,020,000,000</u>

Please update EPS calculation

Anexes





Economies Of Scale And Scope Driving Higher Gross Margins

Opportunity areas

Outsourcing

Raw Materials and Packaging

Buying finished products Fragmented raw material procurement

Producing

Direct control in all COGS components

Economies of scale



Low scale, labor intensive processes

Un-synchronized Supply Chain Network State-of-the-art fully automated lines

Vertically integrated Supply Chain Network



High setup times for changeovers

Highly efficient and flexible processes



Economies Of Scale And Scope Driving Higher Gross Margins

Opportunity areas		Outsourcing	Producing	
Itt	Suppliers	Higher COGS due to co-packers profit margin	Eliminate co- packers profit margin	
	Logistics	Suppliers scattered throughout the country	Integration of suppliers to industrial park	
		Inefficient inbound and outbound truck- based logistics	Leverage freight consolidation and low- cost train logistics for exports	
	Inventories	Higher inventories due to multiple warehouse network	Lower safety stocks required for raw materials and finished products	



OTC Market Share By Country

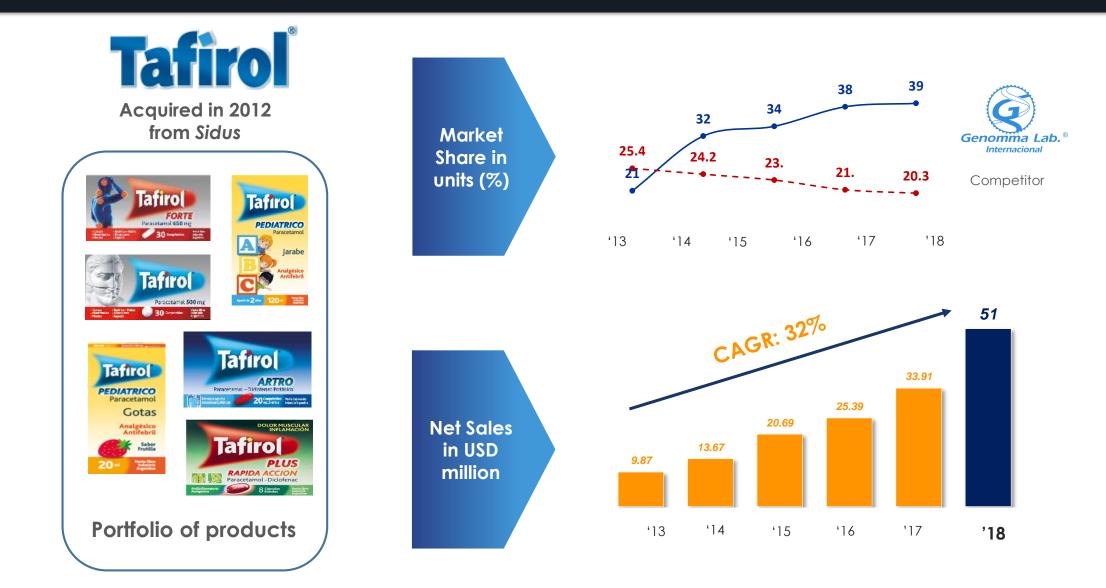
in Argentina



Source: IMS Health. Ranking for the Latin American OTC market as of the end of 2020 (1) Central America: Costa Rica, El Salvador, Guatemala, Honduras, and Nicaragua.



Profitability Through COGs Reduction



Source: Cid Latina – N02B + M01A..

February 2022



Industrial Complex- EDGE Certification



GENOMMA LAB ACHIEVES WORLD BANK / IFC's EDGE CERTIFICATION

EDGE ISA GREEN BUILDING STANDARD AND A GLOBAL CERTIFICATION SYSTEM

FIRST PHAR MACEUTICAL PLANT IN THE WESTERN HEMISPHERE TO MEET STANDARDS



Industrial Complex– EDGE Certification

Plant design enables:



PERSONAL CARE PLANT SAVINGS:

- 31% in energy
- 41% in embodied energy

- **52% in water**
- 87 tons of CO2



PHARMA PLANT SAVINGS:

- 45% in energy
- 42% in embodied energy

- 37% in water
- 33 tons of CO2



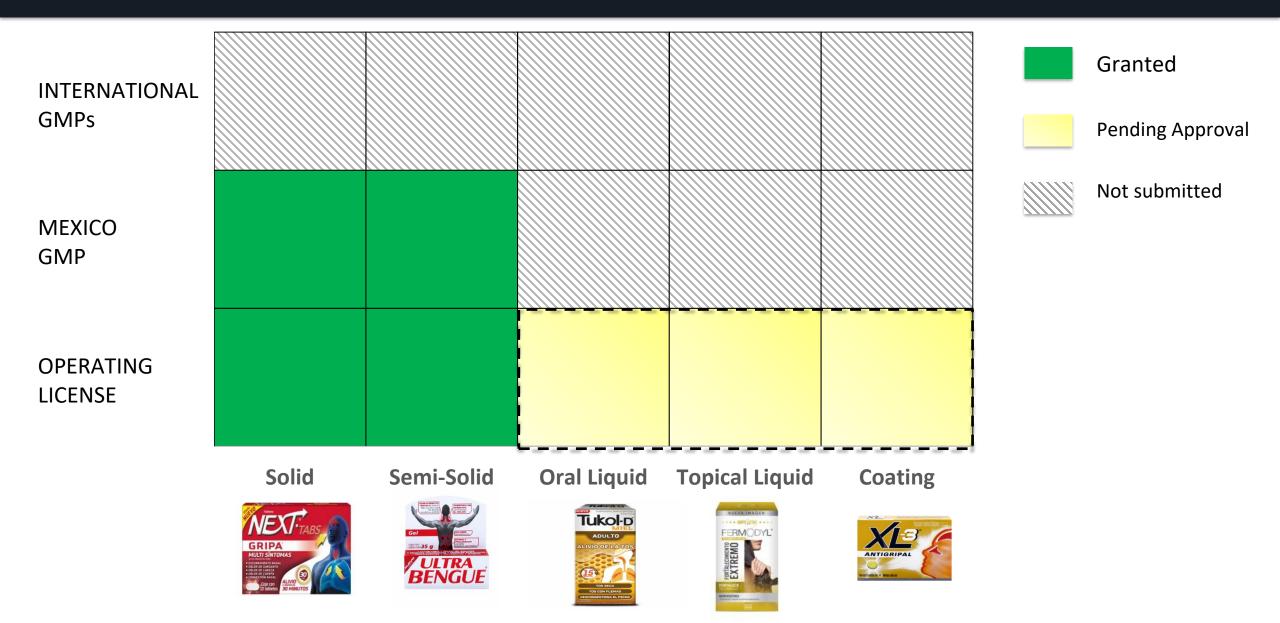
DISTRIBUTION CENTER SAVINGS:

- 26% in energy
- 38% in embodied energy

- 54% in water
- 227 tons of CO2



OTC Manufacturing Plant Permits Update





IFC and Genomma Lab Multi-currency Long-term Loan

IFC's first multi-currency investment in the pharmaceutical industry anywhere in the world



Creating Markets, Creating Opportunities

US\$60 million loan:

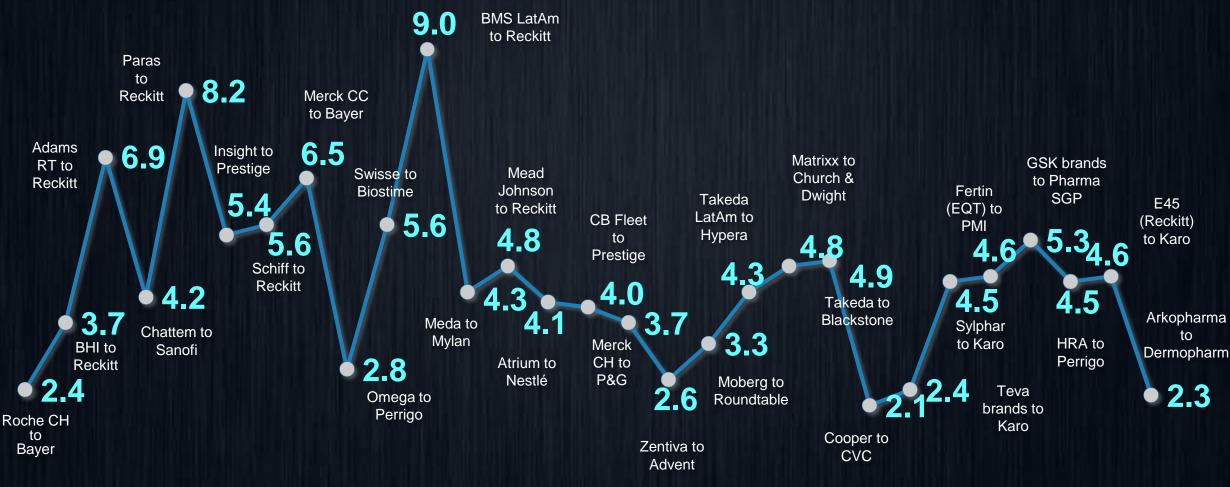
- **CHILEAN PESOS**
- **PERUVIAN SOLES**
- **US DOLLARS**
- **MEXICAN PESOS**
- **COLOMBIAN PESOS**



Enhancing our Megabrand potential Example of Analgesics category



M&A Transactions in Consumer Health Categories EV / Sales Multiple



Source: Nicholas Hall

OTC Pharma EV / LTM EBITDA Transaction Multiples Average 16.3 x



Source: Credit Suisse

Dynamism in M&A Pharma



PERSONAL CARE Price/Sales Transaction Multiples



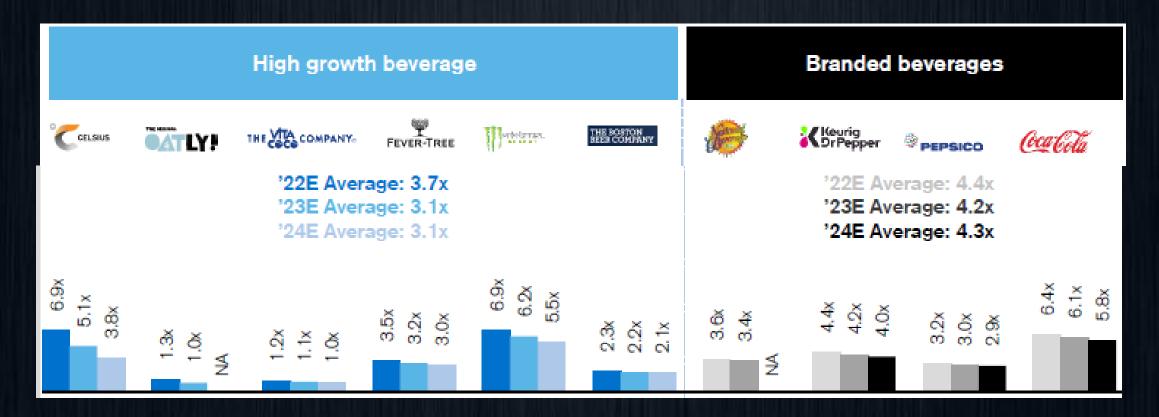
Source: Credit Suisse

SKIN CARE Price/Sales Transaction Multiples



Comparables in the **Beverage** Industry

BEVERAGES EV/Sales Transaction Multiple



M&A Dynamism in the Beverage Industry Focused on high growth / high margin brands

Acquiror	Target
Coca:Cola	BODYARMOR
(JBS)	Mes.
	FOLLOW YOUR HEART
🥮 PEPSICO	ROCKSTAR TENERGY DRINK
🔮 Upfield	Violife
∛K eurig DrPepper⁻	çore
PEPSICO	soda stream

Acquiror	Target		
	DR PEPPER		
P Otsuka	daiya detkinisty daing-beer		
SNAPPLE	baì		
PEPSICO	KEVITA		
	WhiteWave		
CoarCola	Mutelsung		
Coca Cola	vitaminwater.		

Acquiror	Target
PEPSICO	CELSIUS
SCIENCE	Liquíd Death
QIA	JU ST
TPG	
l/erlinı/est	hınt
Blackstone	
MIRAE ASSET Giobal investments	IMPOSSIBLE



Genomma Brands Estimated Value

PS. BILLION	NET SALES	CATEG	ORIES ESTIMA	TED VALUE
	2022	3X	4X	5X
SKIN CARE	3.7 2.9 2.0 1.8 1.6 1.0 0.1 3.7	11.0 8.8 6.0 5.5 4.9 2.9 0.3	14.7	18.3 14.7 10.0 9.2 8.2 4.9 0.6
ANALGESICS			11.8	
COUGH & COLD			8.0 7.3 6.5 3.9 0.5	
HAIR CARE				
ISOTONIC BEVERAGES				
GASTO				
RAZORS & BLADES				
OTHERS				
TOTAL (13	.2) 16.9	39.5	52.7	65.9